

# **2001-2002 Budget Report**



**Office of Resource Analysis**

**May 14, 2002**

**University of Wisconsin - Milwaukee**  
**2001-2002 Budget Report**  
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# **University of Wisconsin - Milwaukee 2001-02 Budget Report**

## **Introduction to Executive Summary**

The State biennial budget for 2001-03, which was signed by the Governor in late August of 2001, was well worth the wait for UWM. The efforts put forth by faculty, staff, students, UW System (UWS) staff and community leaders resulted in the most significant budget increase in the history of the campus.

Phase I of the Milwaukee Idea will provide a \$16 million base increase over the next two years.

Approximately \$2 million in spending authority will be available for 2001-02 and the remainder in 2002-03. Action plans are being implemented to strategically invest these funds in UWM's future. Planning for Phase II of the Milwaukee Idea has already commenced, with a request of an additional \$9 million base increase for the next biennium.

The state budget included a 3.2% average increase in the unclassified pay plan for 2001-02 and 4.242% for 2002-03, which will be phased in on 7/01/02 and 1/01/03. Most of these increases will be funded by tuition increases. Tuition increases for 2001-02 for Wisconsin residents, undergraduates and graduates will be 8.4%. Nonresident undergraduates will increase by 15.4% and nonresident graduate students by 10.4%.

In spite of difficult economic times, UWM continues to grow its enrollments and expand its academic offerings. For 2001-02, \$922,000 of marginal tuition revenue was added to the budgets of the schools and colleges to support this growth from 1999-01 and \$251,000 was invested in the Program Array Review to maintain the quality of our programs.

The biennial budget also provided flexibility for the creation of positions for both GPR funded activities and revenue-funded activities under the tuition continuing appropriation. The State budget provided annual 4.5% increases in financial aid funding for the Lawton Minority Undergraduate Retention program and the Advanced Opportunity program.

The "Tech Star" program was also funded in the amount of \$1.5 million to provide grants to universities in the Milwaukee area for research on emerging technologies that have practical applications and that promote economic development in southeastern Wisconsin. UWM will be an active participant in the Tech Star program.

The biennial budget was built amid ever decreasing revenue estimates due to the slowing of economic growth across the country, including Wisconsin. Base reductions in the amount of \$6.3 million were assessed against UWS, of which UWM's share will be \$761,000. Within days of the Governor signing the 2001-03 biennial budget, the events of September 11, 2001, contributed to increased economic uncertainty nationwide. Budget reductions are expected to occur during 2001-02 and 2002-03.

We hope you find this report helpful in describing and explaining the budget. If you have questions about the budget or comments on this report, please contact the Office of Resource Analysis.

## Executive Summary

This Executive Summary discusses changes in four areas of the budget: state program funds, other funds, auxiliary operations and internal base reallocations and transfers within the divisions. The summary schedules in the body of the report fill in the details for each division.

### **STATE PROGRAM FUNDS**

The 2001-02 UWM state program funds budget of \$188,068,300 increases the 2000-2001 budget by \$8,309,200 (4.6%). The changes are as follows:

#### Compensation

Funding of 2001-02 Unclassified Pay Plan (3.2%)	\$ 2,593,400
Unfunded Portion of Unclassified Pay Plan	(369,200)
Summer Session Pay Plan	197,500
Funding of 2001-02 Graduate Assistant Pay Plan	169,500
Funding of 2001-02 Classified Pay Plan	236,500
Cost to Continue Funding for Classified Staff	381,700
Deallocation for extra Classified Pay Period during 2000-01	(894,600)
Other	10,900
Fringe Benefit Cost Increase	<u>3,977,200</u>
Subtotal - Compensation	<u><u>6,302,900</u></u>

#### Non-compensation

Milwaukee Idea - Phase I (Net of fringes, \$460,500)	1,619,500
Milwaukee Idea - Additional Enrollments (Net of fringes, \$376,800)	1,343,200
Base Budget Reduction (Net of fringes, \$133,000)	(627,600)
Membership Lapse	(12,000)
Overseas Academic Programming Study (One-time, 2000-01)	(400,000)
Student Technology Fee Revenue Increase	41,000
Shared Financial Systems' Costs	37,200
Pre-college	<u>5,000</u>
Subtotal - Non-Compensation	<u><u>2,006,300</u></u>

Total	<u><u>\$ 8,309,200</u></u>
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#### Compensation

The 2001-03 State approved Compensation Plan is as follows:

	<u>2001-02</u>	<u>2002-03</u>
Faculty & Academic Staff	3.20%	4.24%
Non-represented Classified	1.00%	2.00%

The unions for represented staff have not completed their negotiations for 2001-03 as of the date of this writing.

The Department of Employment Relations recommended a 3.2% unclassified pay plan for 2001-02 with no GPR funding. Accordingly, the pay plan for 2001-02 will be funded by tuition increases only, resulting in an unfunded portion of \$369,000. The pay plan increase for 2002-03 will be 4.242%, with 2% GPR funded and the balance funded by tuition increases. The 2002-03 pay plan will be phased in on 7/1/02 and 1/1/03.

Due to the timing of bi-weekly classified payrolls for 2000-01, there will be one additional payroll for this fiscal year. The one-time funding in the amount of \$894,600 that was provided to cover this expense for 2000-01 has been reversed in 2001-02.

The non-represented classified pay plan also provides authorization for Discretionary Compensation Adjustments (DCA) and Discretionary Performance Recognition Adjustments (DCPRA). Funding has not been provided for either of these adjustments.

Fringe benefits for UWM State Program Funds are budgeted to be \$40,589,600 for 2001-02. This represents an increase of \$3,977,200 or 10.9%. UW System allocates fringes from its pool of funds based on historical experience.

#### Other Budget Changes

Phase I of the Milwaukee Idea resulted in \$3,800,000 (37 FTE positions) being allocated to UWM. Of that amount, \$1,720,000 represented tuition revenue from additional student enrollments, leaving an increase in spending authority of \$2,080,000. Fringe benefits in the amount of \$837,300 reduced the gross allocation. The biennial budget provides an increase in our spending authority to \$16,000,000 for 2002-03.

The biennial budget required UWS to reduce its budget by \$6.3 million. UWM's share of this base budget reduction was \$760,600, less fringe benefits of \$133,000.

The biennial budget also required UWS to reduce memberships by \$95,000. UWM's share amounted to \$12,000.

The biennial budget for 1999-01 provided UWM with \$400,000 in one-time funding for 2000-01 to study overseas academic programming. This allocation was removed from our base budget for 2001-02.

#### Other Internal Base Budget Allocations

University Relations was allocated \$28,700 to expand its marketing/communications activities. Development & Alumni Relations was allocated \$251,300 to provide support for a capital fundraising campaign. Both activities were financed with the 20% tuition revenues retained centrally, as well as by a 5% levy on unclassified positions as they became vacant through June 30, 2001.

Eighty percent of the marginal tuition revenue generated by the schools/colleges for the period 1999-01 was allocated to increase their spending authority in the amount of \$922,500. The remaining 20% was retained centrally by the campus.

Spending authority was increased for schools/colleges that are generating tuition revenue in service based pricing programs and other differential tuition programs as follows:

Business Administration	\$ 186,625
Letters & Science	42,325
Information Studies	<u>97,000</u>
	<u>\$ 325,950</u>

Funds totaling \$251,000 were allocated on a matching basis for academic program initiatives supported by the Program Array Review.

For 2001-02, \$500,000 will again be transferred from Fund 150 to support faculty start-up costs. The transfers were made to schools/colleges based on their share of indirect cost recovery from federal and nonfederal grants.

#### Academic Fees

Resident academic fees increased by 8.4%. Non-resident fees increased by 15.4% for undergraduates (12.9% for the Fall semester and 2.5% for the Spring semester) and by 10.4% for graduates.

#### **AUXILIARY OPERATIONS**

UWM's segregated fees per semester increased from \$283.45 in 2000-01 to \$295.95 in 2001-02. This represents an increase of \$12.50 (4.4%). While most segregated fee-funded auxiliary units had modest rate increases, several units were primarily responsible for the increase. Transit increased its fee by \$2.05 due to increased personnel and security costs. Student UPASS increased their fee by \$2.00 to offset increased contract costs with Milwaukee County Transit. Athletics increased their fee by \$2.25, which was approved as part of the three-year budget module currently in place. The Klotsche Center fee increased by \$2.60 to support the costs for the new addition, primarily debt service, and for equipment replacement and upgrades. A new fee was initiated in the amount of \$3.50 to support the LGBT (Lesbian, Gay, Bisexual and Transgender) Resource Center.

Room and board fees for the most popular meal plan and room option increased by \$185 (5.4%) per academic year for 2001-02.

Parking fees were increased significantly for 2001-02 after two years of no increases. Faculty/staff reserved permits increased by 56% and regular faculty/staff permits increased by 54%. The increases are meant to reduce the long-term faculty/staff parking demand and to fund other alternative parking options on and off campus.

The Sandburg East dormitory addition and commons remodeling is expected to be completed by the Fall of 2001. Bonding for this projected is expected to be \$23,300,000.

Other cash-financed capital projects planned for 2001-02 include:

Union (Various projects)	\$ 754,000
Parking (Primarily structure repairs)	1,110,000
Residence Life (Various projects)	483,000
Other (Including non-auxiliary programs)	<u>1,001,300</u>
 Total	 <u><u>\$ 3,348,300</u></u>

**OASIS PROJECT (ONLINE ACCESS STUDENT INFORMATION SYSTEM)**

Phase I of the OASIS project began in June 1999. Completion of the project is planned for fiscal 2002-03. The project will implement a fully integrated student information system based upon immediate real-time processing, which will significantly improve service to students and operational efficiency. The four-year budget for the project implementation will be funded from various sources, including one-time transfers of cash reserves, funding from existing student technology fees and new GPR allocations from the state biennial budget. The total project budget of \$6.518 million consists of the following funding sources:

Auxiliary reserve transfers (Fund 128)	\$ 800,000
Non-auxiliary reserve transfers (Fund 128)	600,000
Non-auxiliary interest income (Fund 128)	167,000
Remedial program indirect cost recovery (Fund 136)	2,593,000
Advising support allocation (Fund 101)	1,164,000
Student Technology Fee (Fund 101)	<u>1,194,000</u>
	<u><u>\$ 6,518,000</u></u>

**INTERNAL BASE REALLOCATIONS & TRANSFERS**

For fiscal 2001-02 the Roberto Hernandez Center was transferred from Letters & Science to Academic Affairs.

For fiscal 2001-02 the operational responsibility of the Hefter Center was transferred University Outreach to General Education Administration – Alumni Development & Alumni Relations.

For fiscal 2001-02 the Legal Affairs functions for patents and technology development were transferred from Administrative Affairs to the Graduate School.

For fiscal 2001-02 the responsibility for classroom assignment has been transferred from Academic Affairs to Student and Multicultural Affairs.

Since our last report, several schools/colleges have changed their names. The changes are as follows:

- Allied Health Professions is now known as College of Health Sciences.
- The School of the Arts is now known as The Peck School of the Arts.
- The School of Social Welfare is now known as the Helen Bader School of Social Welfare.
- Library and Information Science is now known as the School of Information Studies.

# University Of Wisconsin - Milwaukee

## 2001-02 Budget Report

### Introduction

The 2001-02 Budget Report for the University of Wisconsin - Milwaukee contains schedules and graphs which provide a broad view of campus funding. The document shows how UWM's resources have been organized into a spending plan reflecting educational priorities and public policy. This Budget Report and the Financial Report are an important part of the complete campus record of budget planning and execution.

The University of Wisconsin - Milwaukee, like most nonprofit institutions, relies on a system of fund accounting to produce a record of its financial affairs. The basic premise of fund accounting is that funds are received for specific purposes and are budgeted and spent accordingly. The operating budget reflects a plan of spending consistent with a legislatively derived and collegially confirmed sense of purpose. With careful reading, this report should convey an understanding of the UWM budget as a product of decisions intended to capture and reflect the campus mission and priorities in the allocation of funds.

To ensure that funds are spent as intended, the system of budgeting and accounting captures financial data in four major categories reflecting different aspects of accountability. Nearly all of the schedules in the report incorporate one or more of these categories. A glossary is appended to the report to assist with any unfamiliar terms. The four major categories around which the schedules are built are:

1. Source of Funds - where the money comes from; to give accountability to the providers of university funding.
2. Use of Funds by Division - who spends the money; to give functional or programmatic accountability and control.
3. Use of Funds by Program - why the money is spent; to give functional or programmatic accountability and control.
4. Use of Funds by Expenditure Classification - how the money is spent; to account for the kinds of goods and services used.

Besides the categories just discussed, some tables incorporate all campus funds while others focus on a portion of the funds, the State Program Funds. State Program Funds is a term that refers to the pool of operating funds that are generated from state tax appropriations for general operations, student academic fee income, and a portion of federal indirect cost reimbursement. This pool of funds for expenditure purposes is often referred to by numeric designations in the budgeting and accounting systems as Funds 101, 105, 114, 115, 119, 177, and 402. State Program Funds should not be confused with General Purpose Revenue (GPR), which is a state tax supported funding source.

The report is arranged in five sections, A through F. Section A includes schedules and graphs showing the UWM budget at a summary level for each of the four major accountability categories discussed earlier. There are two sets of schedules, one for all funds (A1 - A3) and one for the State Program Funds (A4 - A7). All the schedules contain a year to year comparison of the 2000-01 and 2001-02 fiscal years and a "percentage of budget" column that corresponds to the graphs. Schedule A8 is included to show changes in all state appropriations. Schedule A9 is a summary of extramural funding. Schedule A10 provides a summary of program revenue funding.

Section B provides detailed information on the changes to the State Program Funds budget between the past and current fiscal year. The categories or types of changes referenced in the tables are defined in the glossary. The schedules are provided to show changes by division and type of change.

The schedules in Section C display information about the 2001-02 budget in more detail than Section A by organizing the accountability categories in various combinations. Schedule C7 outlines funding for UW-Extension integrated activities on the Milwaukee campus.

Section D focuses on the salary and position portion of the State Program Funds budget which is of special interest since compensation (salary and fringe benefits) represents 90% of the total State Program Funds budget.

Section E displays the budget and financial conditions of Auxiliary Operations units which make a major contribution to the quality of campus life and represent a major budgeting and planning consideration.

Section F provides budget details for the Milwaukee Idea.

Notes that support all of the above Sections are located after Section F.

Appendix A, Glossary of Terms, is included after the schedules and notes to explain various budgeting and accounting terms. Appendix B lists the funds included in each of the following categories: State Program Funds, Other State Funds, Extramural Support Funds, and Program Revenue Funds.. Appendix C contains A Concise History of Budget Issues and Actions for FY 1990-91 to FY 2001-02.

The UW System Office of Budgets and Planning maintains a web site at <http://www.uwsa.edu/budplan/bpd/index.htm> which contains on-line access to the UW System Redbook Budget. A hard copy of the Redbook will also be available at the UWM Golda Meir Library.

## **Summary Schedules & Graphs**

Schedules A1 to A10 show the year to year change in budget amounts.

Schedules A1 to A3 provide information for the Sources and Uses of all funds by activity and major expenditure classification.

Schedules A4 to A7 provide information for the Sources and Uses of state program funds by division, activity and major expenditure classification.

Schedule A8 provides expenditure information by fund for state program funds and other state funds.

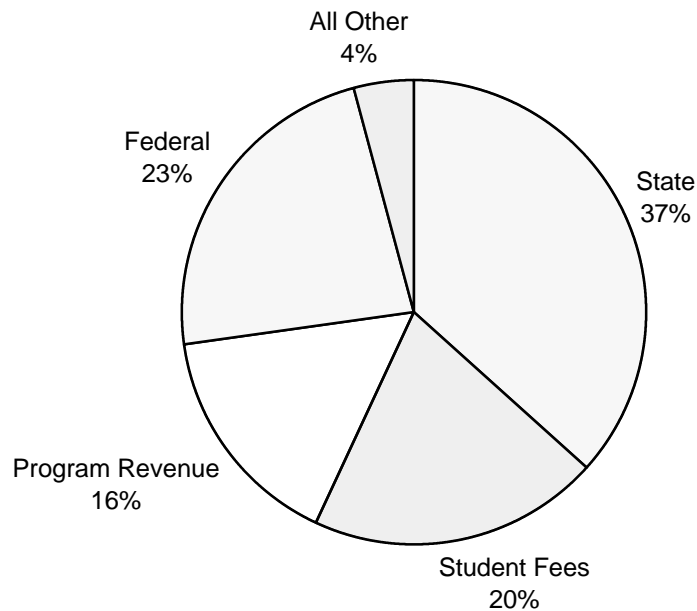
Schedule A9 provides expenditure information by fund for extramural support.

Schedule A10 provides two-year comparative expenditure information by fund and division for program revenue funds.

University of Wisconsin--Milwaukee

2001-02 Budget

Source of Funds - All Funds

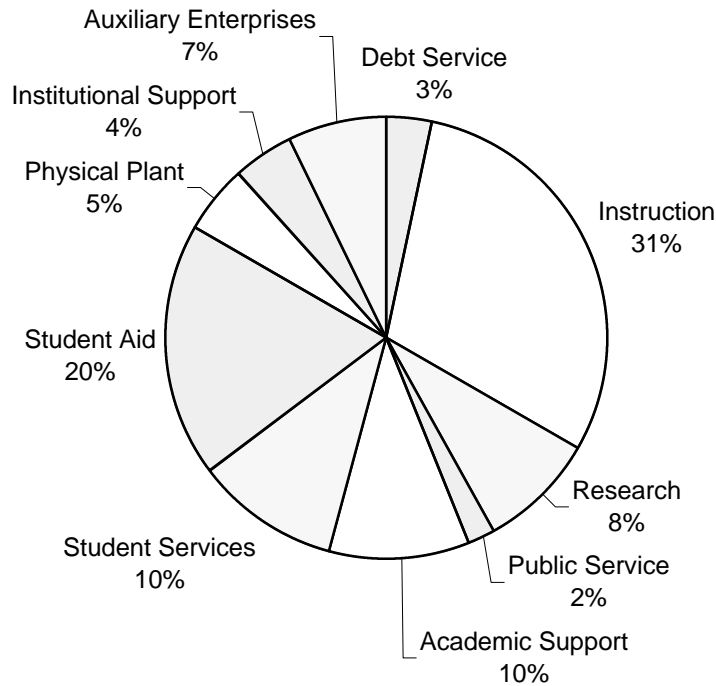


	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>State General Purpose Revenue</b>					
General Program (Note 1)	\$109,796,100	\$113,059,600	\$3,263,500	3.0%	30.9%
Other State Funds (Note 2)	17,453,900	19,738,200	2,284,300	13.1%	5.4%
	127,250,000	132,797,800	5,547,800	4.4%	36.3%
<b>Operations Receipts</b>					
Student Fee Income (Note 3)	69,481,300	74,527,000	5,045,700	7.3%	20.3%
Program Revenue Funds (Note 4)	55,458,100	57,885,500	2,427,400	4.4%	15.8%
Other Receipts	3,567,700	3,996,200	428,500	12.0%	1.1%
	128,507,100	136,408,700	7,901,600	6.1%	37.2%
<b>Federal Aid, Grants &amp; Contracts</b>					
Grants & Contracts	18,452,300	21,220,100	2,767,800	15.0%	5.8%
Student Aid	67,780,700	64,841,100	(2,939,600)	-4.3%	17.7%
	86,233,000	86,061,200	(171,800)	-0.2%	23.5%
<b>Gift Fund Income</b>					
	9,618,700	11,011,200	1,392,500	14.5%	3.0%
	95,851,700	97,072,400	1,220,700	1.3%	26.5%
<b>Total</b>	\$351,608,800	\$366,278,900	\$14,670,100	4.2%	100.0%

University of Wisconsin--Milwaukee

2001-02 Budget

Use of Funds By Program - All Funds

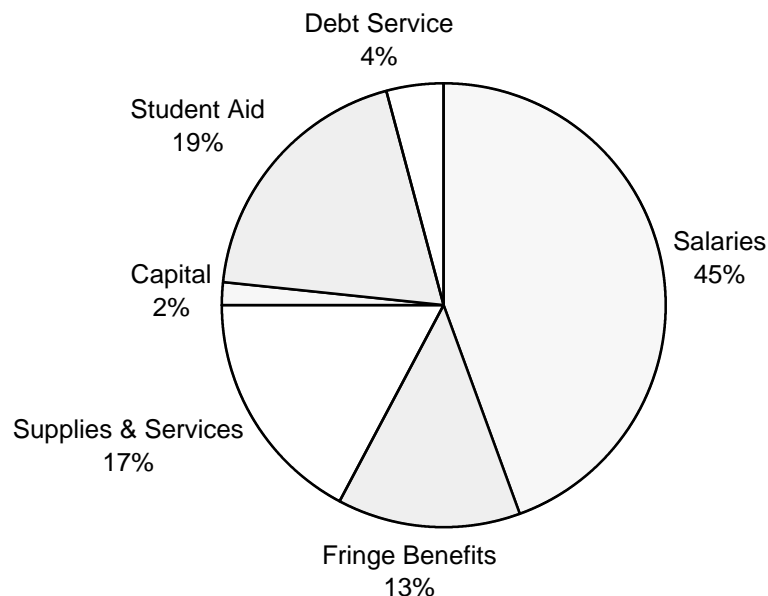


	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Primary Programs</b>					
Instruction	\$103,743,800	\$110,183,400	\$6,439,600	6.2%	30.1%
Research	27,111,000	30,858,900	3,747,900	13.8%	8.4%
Public Service	6,958,700	7,300,700	342,000	4.9%	2.0%
	137,813,500	148,343,000	10,529,500	7.6%	40.5%
<b>Support Programs</b>					
Academic Support	36,362,500	37,673,900	1,311,400	3.6%	10.3%
Student Services	36,765,200	38,247,400	1,482,200	4.0%	10.4%
Student Aid	71,292,700	68,847,300	(2,445,400)	-3.4%	18.8%
Physical Plant	17,624,900	17,945,300	320,400	1.8%	4.9%
Institutional Support	14,452,900	16,123,700	1,670,800	11.6%	4.4%
	176,498,200	178,837,600	2,339,400	1.3%	48.8%
<b>Education &amp; General Expenditures</b>	314,311,700	327,180,600	12,868,900	4.1%	89.3%
Auxiliary Enterprises	26,955,400	26,765,000	(190,400)	-0.7%	7.3%
Debt Service on Academic Bldgs. (Note 2)	10,341,700	12,333,300	1,991,600	19.3%	3.4%
<b>Total</b>	<b>\$351,608,800</b>	<b>\$366,278,900</b>	<b>\$14,670,100</b>	<b>4.2%</b>	<b>100.0%</b>

University of Wisconsin--Milwaukee

2001-02 Budget

Use of Funds By Major Expenditure - All Funds

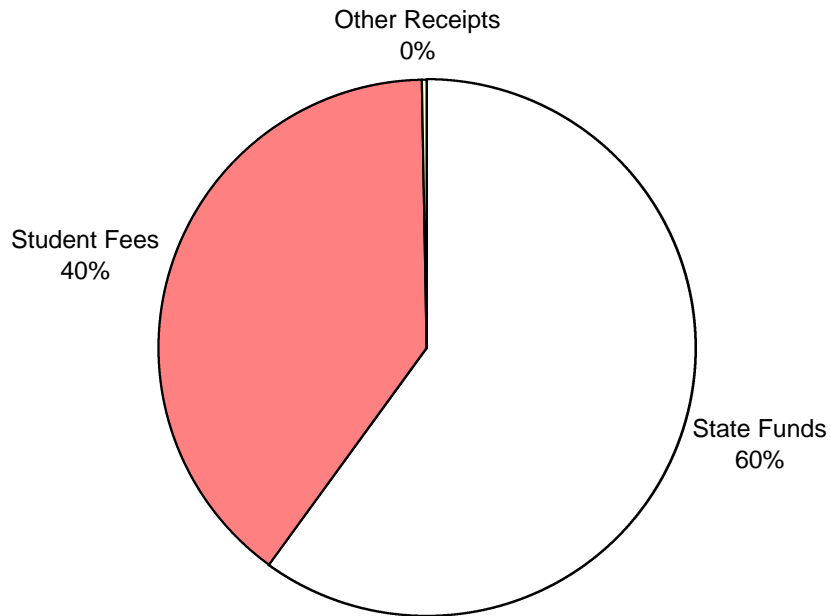


	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Staff Compensation</b>					
Unclassified Staff Salaries	\$117,760,400	\$121,245,900	\$3,485,500	3.0%	33.1%
Classified Staff Salaries	40,982,500	41,765,900	783,400	1.9%	11.4%
Fringe Benefits	44,054,600	48,959,000	4,904,400	11.1%	13.4%
	202,797,500	211,970,800	9,173,300	4.5%	57.9%
<b>Supplies, Services &amp; Sales Credits</b>					
Supplies & Services	79,783,600	87,143,500	7,359,900	9.2%	23.8%
Sales Credits	(24,468,400)	(24,495,400)	(27,000)	0.1%	-6.7%
	55,315,200	62,648,100	7,332,900	13.3%	17.1%
<b>Capital</b>	6,911,400	6,514,100	(397,300)	-5.7%	1.8%
<b>Student Aid</b>	72,143,900	69,950,700	(2,193,200)	-3.0%	19.1%
<b>Municipal Services</b>	576,300	585,300	9,000	1.6%	0.2%
<b>Debt Service</b>					
On Academic Facilities (Note 2)	10,341,700	12,333,300	1,991,600	19.3%	3.4%
On Auxiliary Facilities (Note 4)	3,522,800	2,276,600	(1,246,200)	-35.4%	0.6%
	13,864,500	14,609,900	745,400	5.4%	4.0%
<b>Total</b>	\$351,608,800	\$366,278,900	\$14,670,100	4.2%	100.0%

University of Wisconsin - Milwaukee

2001-02 Budget

**Source of Funds - State Program Funds\***



	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
State General Purpose Revenue	\$109,796,100	\$113,059,600	\$3,263,500	3.0%	60.1%
Student Fee Income (Note 3)	69,481,300	74,527,000	5,045,700	7.3%	39.6%
Federal Indirect Cost Reimbursement	481,700	481,700	0	0.0%	0.3%
<b>Total</b>	<b>\$179,759,100</b>	<b>\$188,068,300</b>	<b>\$8,309,200</b>	<b>4.6%</b>	<b>100.0%</b>

\* State Program Funds includes 101, 105, 114, 115, 119, 177, and 402.

University of Wisconsin - Milwaukee

2001-02 Budget

Use of Funds By Division - State Program Funds

	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Divisions</b>					
Academic Units	\$113,418,800	\$116,899,200	\$3,480,400	3.1%	62.2%
General Educational Administration	2,912,000	3,316,800	404,800	13.9%	1.8%
Administrative Affairs	14,245,200	15,236,800	991,600	7.0%	8.1%
Student and Multicultural Affairs	7,351,300	7,668,200	316,900	4.3%	4.1%
Unit Wide:					
Compensation Related	39,113,800	40,934,000	1,820,200	4.7%	21.8%
Other	2,718,000	4,013,300	1,295,300	47.7%	2.1%
<b>Total</b>	<b>\$179,759,100</b>	<b>\$188,068,300</b>	<b>\$8,309,200</b>	<b>4.6%</b>	<b>100.0%</b>

**Academic Units**

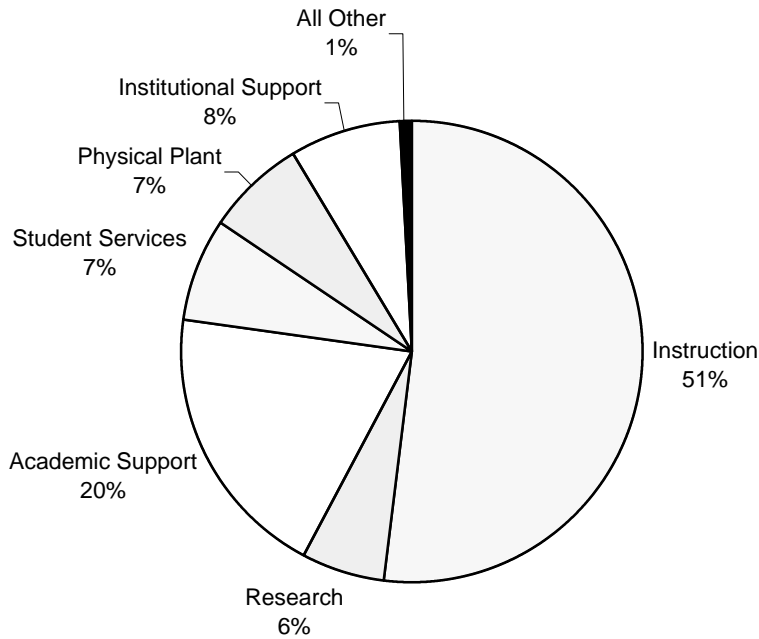
Academic Affairs - Vice Chancellor	2,574,500	2,839,700	265,200	10.3%	1.5%
Milwaukee Idea	3,599,900	2,566,300	(1,033,600)	N/A	1.4%
Health Sciences	4,828,500	4,763,100	(65,400)	-1.4%	2.5%
Architecture & Urban Planning	3,214,500	3,377,000	162,500	5.1%	1.8%
Business Administration	8,991,300	9,023,900	32,600	0.4%	4.8%
Education	7,150,500	7,642,800	492,300	6.9%	4.1%
Engineering & Applied Science	7,888,000	8,520,000	632,000	8.0%	4.5%
The Peck School of the Arts	7,985,000	8,332,000	347,000	4.3%	4.4%
Graduate School	4,446,900	4,665,900	219,000	4.9%	2.5%
Information & Media Technologies	6,696,500	7,109,800	413,300	6.2%	3.8%
Letters & Science	37,692,300	39,532,000	1,839,700	4.9%	21.0%
Library	7,538,900	7,688,100	149,200	2.0%	4.1%
Information Studies	1,164,300	1,306,300	142,000	12.2%	0.7%
Nursing	4,730,500	4,742,000	11,500	0.2%	2.5%
Helen Bader School of Social Welfare	2,722,100	2,574,000	(148,100)	-5.4%	1.4%
University Outreach	785,400	765,500	(19,900)	-2.5%	0.4%
Academic Support	1,409,700	1,450,800	41,100	2.9%	0.8%
	113,418,800	116,899,200	3,480,400	3.1%	62.2%

Refer to Schedules B1-B6 for more detail and Note 1.

University of Wisconsin - Milwaukee

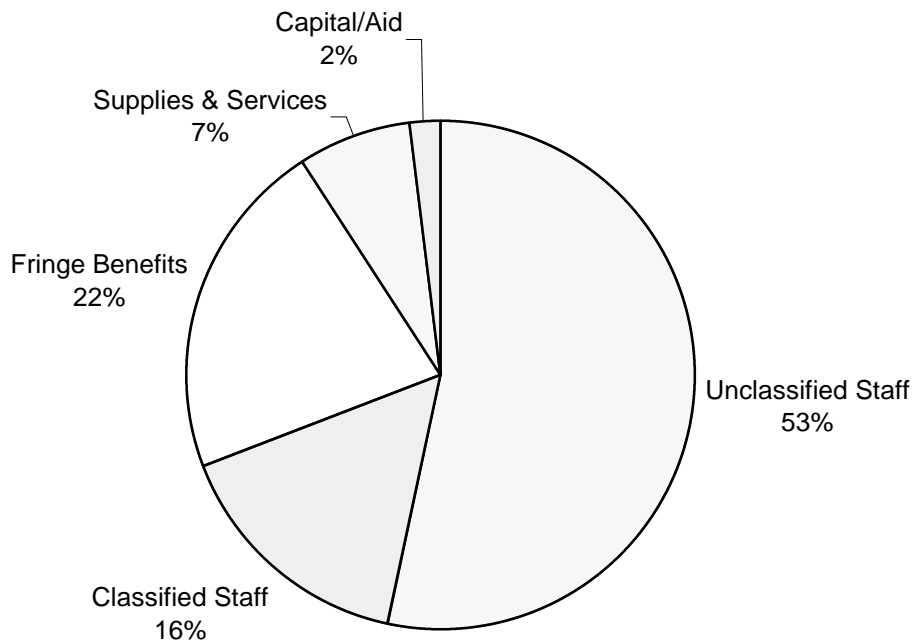
2001-02 Budget

Use of Funds By Program - State Program Funds



	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Primary Programs</b>					
Instruction	\$93,699,200	\$97,897,900	\$4,198,700	4.5%	52.1%
Research	10,073,100	10,714,000	640,900	6.4%	5.7%
Public Service	1,797,600	1,724,900	(72,700)	-4.0%	0.9%
	105,569,900	110,336,800	4,766,900	4.5%	58.7%
<b>Support Programs</b>					
Academic Support	35,570,300	36,711,800	1,141,500	3.2%	19.5%
Student Services	13,016,400	13,468,200	451,800	3.5%	7.2%
Student Aid	40,100	40,100	0	0.0%	0.0%
Physical Plant	12,581,100	12,963,400	382,300	3.0%	6.9%
Institutional Support	12,981,300	14,548,000	1,566,700	12.1%	7.7%
	74,189,200	77,731,500	3,542,300	4.8%	41.3%
<b>Education &amp; General Expenditures</b>	179,759,100	188,068,300	8,309,200	4.6%	100.0%
Auxiliary Enterprises	0	0	0	0.0%	0.0%
<b>Total</b>	\$179,759,100	\$188,068,300	\$8,309,200	4.6%	100.0%

**Use of Funds By Major Expenditure - State Program Funds**



	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Staff Compensation</b>					
Unclassified Staff Salaries	\$95,929,800	\$100,141,900	\$4,212,100	4.4%	53.2%
Classified Staff Salaries	30,051,000	30,102,000	51,000	0.2%	16.0%
Fringe Benefits (Note 1)	36,612,400	40,589,600	3,977,200	10.9%	21.6%
	162,593,200	170,833,500	8,240,300	5.1%	90.8%
<b>Supplies, Services &amp; Sales Credits</b>					
Supplies & Services	29,579,200	29,624,200	45,000	0.2%	15.8%
Sales Credits	(16,315,200)	(16,118,300)	196,900	-1.2%	-8.6%
	13,264,000	13,505,900	241,900	1.8%	7.2%
<b>Capital</b>	3,861,800	3,688,800	(173,000)	-4.5%	2.0%
<b>Student Aid</b>	40,100	40,100	0	0.0%	0.0%
<b>Total</b>	\$179,759,100	\$188,068,300	\$8,309,200	4.6%	100.0%

University of Wisconsin - Milwaukee

2001-02 Budget

State Program Funds & Other State Funds

	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>State Program Funds (Note 1)</b>					
GPO (101)					
Student Services	\$11,286,900	\$11,732,700	\$445,800	3.9%	5.6%
Institutional Support	12,981,300	14,548,000	1,566,700	12.1%	7.0%
Instruction	92,429,600	96,599,200	4,169,600	4.5%	46.5%
Research	9,795,800	10,456,900	661,100	6.7%	5.0%
Public Service	1,797,600	1,725,000	(72,600)	-4.0%	0.8%
Academic Support	33,920,400	35,018,800	1,098,400	3.2%	16.9%
Physical Plant	9,655,400	10,056,400	401,000	4.2%	4.8%
Financial Aid	40,100	40,100	0	0.0%	0.0%
	171,907,100	180,177,100	8,270,000	4.8%	86.7%
Maintenance (105)	2,925,700	2,906,900	(18,800)	-0.6%	1.4%
Laboratory Modernization (114)					
Instruction	674,800	674,800	0	0.0%	0.3%
Academic Support	586,800	586,800	0	0.0%	0.3%
	1,261,600	1,261,600	0	0.0%	0.6%
Educational Technology (115)	335,100	335,100	0	0.0%	0.2%
Distinguished Professors (119)	156,200	124,900	(31,300)	-20.0%	0.1%
Schools of Business (177)	561,400	611,200	49,800	8.9%	0.3%
Minority & Disadvantaged Prog (402)	2,612,000	2,651,500	39,500	1.5%	1.3%
Subtotal State Program Funds	179,759,100	188,068,300	8,309,200	4.6%	90.5%
<b>Other State Funds (Notes 2 &amp; 5)</b>					
UW Extension IIA Funds (GPR 104)					
Outreach & Continuing Education	\$2,019,900	\$2,090,500	\$70,600	3.5%	1.0%
Other Divisions	171,600	171,600	0	0.0%	0.1%
	2,191,500	2,262,100	70,600	3.2%	1.1%
Reimbursement from UW Extension	(2,191,500)	(2,262,100)	(70,600)	3.2%	-1.1%
Student Aid (107 & 173)					
Grants for Study Abroad	160,000	160,000	0	0.0%	0.1%
Fellowships	196,300	215,300	19,000	9.7%	0.1%
Student Loan Matching	109,000	108,300	(700)	-0.6%	0.1%
	465,300	483,600	18,300	3.9%	0.2%
Energy Costs (109)	4,758,700	4,758,700	0	0.0%	2.3%
Debt Service (110)	10,341,700	12,333,300	1,991,600	19.3%	5.9%
Minority Student Aid Programs					
Advanced Opportunity Prog (403)	931,000	1,121,100	190,100	20.4%	0.5%
Minority Retention Grants (406)	957,200	1,041,500	84,300	8.8%	0.5%
	1,888,200	2,162,600	274,400	14.5%	1.0%
Subtotal Other State Funds	17,453,900	19,738,200	2,284,300	13.1%	9.5%
<b>Total</b>	<b>\$197,213,000</b>	<b>\$207,806,500</b>	<b>\$10,593,500</b>	<b>5.4%</b>	<b>100.0%</b>

University of Wisconsin - Milwaukee

2001-02 Budget

**Extramural Support**

	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Federal Aid, Grants &amp; Contracts</b>					
Federal Grants & Contracts (144)					
Instruction	\$4,965,900	\$5,217,100	\$251,200	5.1%	5.2%
Research	9,907,400	11,440,000	1,532,600	15.5%	11.4%
Public Service	616,400	885,100	268,700	43.6%	0.9%
All Other	2,962,600	3,677,900	715,300	24.1%	3.7%
	18,452,300	21,220,100	2,767,800	15.0%	21.1%
Federal Aid to Students					
Work Study (145)	904,900	905,000	100	0.0%	0.9%
S. E. O. G. (146)	1,670,700	1,670,700	0	0.0%	1.7%
Perkins Loans (147)	3,150,600	2,455,400	(695,200)	-22.1%	2.4%
Pell Grants (148)	6,750,000	8,500,000	1,750,000	25.9%	8.5%
Direct Student Loans (149)	55,000,000	51,000,000	(4,000,000)	-7.3%	50.7%
Nursing Loans (151, 152)	304,500	310,000	5,500	1.8%	0.3%
Subtotal Federal Aid, Grants & Contracts	67,780,700	64,841,100	(2,939,600)	-4.3%	64.5%
<b>Federal Indirect Cost Reimbursements (150)</b>					
Research	2,606,600	3,096,000	489,400	18.8%	3.1%
Other Activities	479,400	418,500	(60,900)	-12.7%	0.4%
Subtotal Federal Indirect Costs	3,086,000	3,514,500	428,500	13.9%	3.5%
<b>Gift Fund Income</b>					
Non-Federal Gifts & Grants (133, 134)					
Instruction	2,080,700	2,646,400	565,700	27.2%	2.6%
Research	3,955,500	4,944,700	989,200	25.0%	4.9%
Public Service	2,221,500	1,970,000	(251,500)	-11.3%	2.0%
All Other	1,203,200	1,310,900	107,700	9.0%	1.3%
	9,460,900	10,872,000	1,411,100	14.9%	10.8%
Trust Fund Income (161)	60,000	40,000	(20,000)	N/A	0.0%
Distinguished Professors Matching (182)	97,800	99,200	1,400	1.4%	0.1%
Subtotal Gift Fund Income	9,618,700	11,011,200	1,392,500	0	0
<b>Total (Note 6)</b>	<b>\$98,937,700</b>	<b>\$100,586,900</b>	<b>\$1,649,200</b>	<b>1.7%</b>	<b>100.0%</b>

University of Wisconsin - Milwaukee

2001-02 Budget

**Program Revenue Funds**

	2000-01	2001-02	Change Dollars	Change Percent	2001-02 % of Total
<b>Auxiliary Enterprises &amp; Other</b>					
<b>Program Revenue Accounts (Note 4)</b>					
(Funds 123, 128)					
Administrative Affairs	\$6,711,600	\$6,172,800	(\$538,800)	-8.0%	10.7%
Student Affairs	39,221,500	41,099,500	1,878,000	4.8%	71.0%
All Other	3,709,200	3,816,400	107,200	2.9%	6.6%
	49,642,300	51,088,700	1,446,400	2.9%	88.3%
<b>UW Extension IIA Funds (PR) (Note 5)</b>					
(Fund 132, 189)					
Non-Credit Programming					
Outreach & Continuing Education	9,879,700	9,354,400	(525,300)	-5.3%	16.2%
All Other	790,300	766,100	(24,200)	-3.1%	1.3%
	10,670,000	10,120,500	(549,500)	-5.1%	17.5%
Credit Programming					
	4,719,100	4,940,100	221,000	4.7%	8.5%
	15,389,100	15,060,600	(328,500)	-2.1%	26.0%
Adjustment in Unit Wide Account					
	(1,330,200)	(622,600)	707,600	-53.2%	-1.1%
Reimbursement from UW Extension					
	(14,058,900)	(14,438,000)	(379,100)	2.7%	-24.9%
	0	0	0	0.0%	0.0%
<b>Other Program Revenue (Note 4)</b>					
(Fund 136)					
General Educational Administration	95,300	118,700	23,400	24.6%	0.2%
Administrative Affairs	156,100	93,000	(63,100)	-40.4%	0.2%
Student and Multicultural Affairs	916,500	1,407,700	491,200	53.6%	2.4%
Academic Affairs	588,000	500,000	(88,000)	-15.0%	0.9%
Health Sciences	28,500	24,300	(4,200)	-14.7%	0.0%
Business Administration	821,200	1,331,600	510,400	62.2%	2.3%
Education	172,800	188,200	15,400	8.9%	0.3%
Engineering & Applied Science	141,000	288,700	147,700	104.8%	0.5%
Graduate School	105,100	92,700	(12,400)	-11.8%	0.2%
Letters & Science	2,012,900	2,135,100	122,200	6.1%	3.7%
Library	80,000	100,000	20,000	25.0%	0.2%
Information Studies	54,500	33,100	(21,400)	-39.3%	0.1%
Nursing	268,900	247,600	(21,300)	-7.9%	0.4%
University Outreach	335,000	203,000	(132,000)	-39.4%	0.4%
	5,775,800	6,763,700	987,900	17.1%	11.7%
(Fund 181)					
Great Lakes Study	40,000	33,100	(6,900)	-17.3%	0.1%
<b>Total</b>	<b>\$55,458,100</b>	<b>\$57,885,500</b>	<b>\$2,427,400</b>	<b>4.4%</b>	<b>100.0%</b>

## **State Program Funds Allocations**

Schedules B1 to B6 provide summary and detail information by division for changes in state program funds. Detail schedules report changes by decision categories classified as either compensation, program changes, base transfers or base reallocations.

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Summary

	2000-01 Base	Compensation Changes	Total Other Changes	2001-02 Budget
<b>Divisions</b>				
Academic Units	\$113,418,779	\$3,332,137	\$148,344	\$116,899,260
General Educational Administration	2,912,060	78,503	326,261	3,316,824
Administrative Affairs	14,245,129	1,057,634	(65,989)	15,236,774
Student and Multicultural Affairs	7,351,310	231,682	85,206	7,668,198
Unit Wide:				
Compensation Related	39,331,029	1,602,965	0	40,933,994
Other	2,500,806	0	1,512,456	4,013,262
<b>Total (Note 1)</b>	<b>\$179,759,113</b>	<b>\$6,302,921</b>	<b>\$2,006,278</b>	<b>\$188,068,312</b>

**Academic Units**

Academic Affairs - Vice Chancellor	2,574,527	134,941	130,236	2,839,704
Milwaukee Idea	3,599,850	25,187	(1,058,731)	2,566,306
Health Sciences	4,828,472	116,023	(181,366)	4,763,129
Architecture & Urban Planning	3,214,483	83,434	79,032	3,376,949
Business Administration	8,991,320	268,657	(236,113)	9,023,864
Education	7,150,448	203,248	289,073	7,642,769
Engineering & Applied Science	7,888,003	219,572	412,463	8,520,038
The Peck School of the Arts	7,985,025	203,803	143,185	8,332,013
Graduate School	4,446,907	139,832	79,154	4,665,893
Information & Media Technologies	6,696,467	426,764	(13,459)	7,109,772
Letters & Science	37,692,344	1,081,903	757,784	39,532,031
Library	7,538,892	155,497	(6,278)	7,688,111
Information Studies	1,164,289	29,986	112,036	1,306,311
Nursing	4,730,496	126,413	(114,889)	4,742,020
Helen Bader School of Social Welfare	2,722,134	79,031	(227,138)	2,574,027
University Outreach	785,383	37,846	(57,689)	765,540
Academic Support	1,409,739	0	41,044	1,450,783
	\$113,418,779	\$3,332,137	\$148,344	\$116,899,260

Related Schedules:

B2

B3

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Compensation Detail

	Unclassified Increases	Classified Increases	Fringe Benefit Change	Total
<b>Divisions</b>				
Academic Units	\$2,527,743	\$804,394		\$3,332,137
General Educational Administration	59,735	18,768		78,503
Administrative Affairs	57,107	1,000,527		1,057,634
Student and Multicultural Affairs	146,521	85,161		231,682
Unit Wide:				
Compensation Related	(203,268)	(2,170,972)	3,977,205	1,602,965
Other	0	0		0
<b>Total (Note 1)</b>	<b>\$2,587,838</b>	<b>(\$262,122)</b>	<b>\$3,977,205</b>	<b>\$6,302,921</b>

**Academic Units**

Academic Affairs - Vice Chancellor	61,525	73,416		134,941
Milwaukee Idea	25,187	0		25,187
Health Sciences	106,626	9,397		116,023
Architecture & Urban Planning	76,159	7,275		83,434
Business Administration	256,825	11,832		268,657
Education	186,212	17,036		203,248
Engineering & Applied Science	196,673	22,899		219,572
The Peck School of the Arts	185,349	18,454		203,803
Graduate School	94,061	45,771		139,832
Information & Media Technologies	40,846	385,918		426,764
Letters & Science	980,412	101,491		1,081,903
Library	76,513	78,984		155,497
Information Studies	29,060	926		29,986
Nursing	116,610	9,803		126,413
Helen Bader School of Social Welfare	70,714	8,317		79,031
University Outreach	24,971	12,875		37,846
Academic Support	0	0		0
	\$2,527,743	\$804,394	\$0	\$3,332,137

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Other Changes

	Program Changes	Transfers	Reallocations	Total
<b>Divisions</b>				
Academic Units	(\$358,999)	\$583,830	(\$76,487)	\$148,344
General Educational Administration	0	9,000	317,261	326,261
Administrative Affairs	0	(55,890)	(10,099)	(65,989)
Student and Multicultural Affairs	0	38,140	47,066	85,206
Unit Wide:				
Compensation Related	0	0	0	0
Other	2,323,156	(532,959)	(277,741)	1,512,456
<b>Total (Note 1)</b>	<b>\$1,964,157</b>	<b>\$42,121</b>	<b>\$0</b>	<b>\$2,006,278</b>

**Academic Units**

Academic Affairs - Vice Chancellor	0	146,910	(16,674)	130,236
Milwaukee Idea	(400,000)	(715,450)	56,719	(1,058,731)
Health Sciences	0	(219,750)	38,384	(181,366)
Architecture & Urban Planning	0	72,062	6,970	79,032
Business Administration	(37)	(208,437)	(27,639)	(236,113)
Education	0	312,782	(23,709)	289,073
Engineering & Applied Science	0	431,325	(18,862)	412,463
The Peck School of the Arts	0	118,633	24,552	143,185
Graduate School	0	93,061	(13,907)	79,154
Information & Media Technologies	0	0	(13,459)	(13,459)
Letters & Science	(6)	738,839	18,951	757,784
Library	0	0	(6,278)	(6,278)
Information Studies	0	93,803	18,233	112,036
Nursing	0	(87,456)	(27,433)	(114,889)
Helen Bader School of Social Welfare	0	(188,442)	(38,696)	(227,138)
University Outreach	0	(4,050)	(53,639)	(57,689)
Academic Support	41,044	0	0	41,044
	(\$358,999)	\$583,830	(\$76,487)	\$148,344

Related Schedules:

B4

B5

B6

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University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Program Changes

	Program Allocations
<b>Divisions</b>	
Academic Units	(\$358,999)
General Educational Administration	0
Administrative Affairs	0
Student and Multicultural Affairs	0
Unit Wide:	
Compensation Related	0
Other	2,323,156
	<hr/>
<b>Total (Note 1)</b>	<b>\$1,964,157</b>
	<hr/> <hr/>

**Academic Units**

Academic Affairs - Vice Chancellor	0
Milwaukee Idea	(400,000)
Health Sciences	0
Architecture & Urban Planning	0
Business Administration	(37)
Education	0
Engineering & Applied Science	0
The Peck School of the Arts	0
Graduate School	0
Information & Media Technologies	0
Letters & Science	(6)
Library	0
Information Studies	0
Nursing	0
Helen Bader School of Social Welfare	0
University Outreach	0
Academic Support	41,044
	<hr/>
	(\$358,999)

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Base Transfers

	Distribution of Marginal Tuition Revenue	UW System Base Budget Transfers	Organizational Changes	Total
<b>Divisions</b>				
Academic Units	\$922,459	(\$384,550)	\$45,921	\$583,830
General Educational Administration	0	0	9,000	9,000
Administrative Affairs	0	37,171	(93,061)	(55,890)
Student and Multicultural Affairs	0	0	38,140	38,140
Unit Wide:				
Compensation Related	0	0	0	0
Other	(922,459)	389,500	0	(532,959)
<b>Total (Note 1)</b>	<b>\$0</b>	<b>\$42,121</b>	<b>\$0</b>	<b>\$42,121</b>
<b>Academic Units</b>				
Academic Affairs - Vice Chancellor	0	0	146,910	146,910
Milwaukee Idea	0	(715,450)	0	(715,450)
Health Sciences	(219,750)	0	0	(219,750)
Architecture & Urban Planning	72,062	0	0	72,062
Business Administration	(395,062)	186,625	0	(208,437)
Education	312,782	0	0	312,782
Engineering & Applied Science	431,325	0	0	431,325
The Peck School of the Arts	118,633	0	0	118,633
Graduate School	0	0	93,061	93,061
Information & Media Technologies	0	0	0	0
Letters & Science	881,564	42,325	(185,050)	738,839
Library	0	0	0	0
Information Studies	(3,197)	97,000	0	93,803
Nursing	(87,456)	0	0	(87,456)
Helen Bader School of Social Welfare	(188,442)	0	0	(188,442)
University Outreach	0	4,950	(9,000)	(4,050)
Academic Support	0	0	0	0
	922,459	(384,550)	45,921	583,830

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Allocation - Base Reallocations

	Development/ Marketing	The Milwaukee Idea/First Ideas Matching Funds	Reallocations	Total
<b>Divisions</b>				
Academic Units	(\$330,372)	\$0	\$253,885	(\$76,487)
General Educational Administration	272,900	0	44,361	317,261
Administrative Affairs	(7,084)	0	(3,015)	(10,099)
Student and Multicultural Affairs	(27,639)	0	74,705	47,066
Unit Wide:				
Compensation Related	0	0	0	0
Other	92,195	0	(369,936)	(277,741)
<b>Total (Note 1)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Academic Units</b>				
Academic Affairs - Vice Chancellor	(16,674)		0	(16,674)
Milwaukee Idea	(2,100)	58,819	0	56,719
Health Sciences	(14,287)	(16,729)	69,400	38,384
Architecture & Urban Planning	(11,030)		18,000	6,970
Business Administration	(27,639)		0	(27,639)
Education	(48,709)		25,000	(23,709)
Engineering & Applied Science	(18,862)		0	(18,862)
The Peck School of the Arts	(10,548)		35,100	24,552
Graduate School	(13,907)		0	(13,907)
Information & Media Technologies	(13,459)		0	(13,459)
Letters & Science	(112,839)		131,790	18,951
Library	(6,278)		0	(6,278)
Information Studies	(7,067)		25,300	18,233
Nursing	(20,985)	(6,448)	0	(27,433)
Helen Bader School of Social Welfare	(3,054)	(35,642)	0	(38,696)
University Outreach	(2,934)		(50,705)	(53,639)
Academic Support	0		0	0
	(\$330,372)	\$0	\$253,885	(\$76,487)

## **Detailed Schedules**

Schedules C1 to C3 provide information for the current year by source and activity, by source and major expenditure classification, and by activity and major expenditure classification for all funds.

Schedules C4 to C6 provide information for the current year by source and activity, by source and major expenditure classification and by activity and major expenditure classification for state program funds.

Schedule C7 provides information by division and revenue source for non-credit and credit programming per UW Extension Inter-Institutional Agreement.

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University of Wisconsin--Milwaukee

2001-02 Budget

All Funds By Source and Program

	State Program Funds	Other State Funds	Extramural Support	Program Revenue	Total
<b>Primary Programs</b>					
Instruction	\$97,897,900	\$0	\$8,088,600	\$4,196,900	\$110,183,400
Research	10,714,000	0	19,617,100	527,800	30,858,900
Public Service	1,724,900	0	2,900,000	2,675,800	7,300,700
	110,336,800	0	30,605,700	7,400,500	148,343,000
<b>Support Programs</b>					
Academic Support	36,711,800	0	504,000	458,100	37,673,900
Student Services	13,468,200	0	2,831,900	21,947,300	38,247,400
Student Aid	40,100	2,646,200	65,864,600	296,400	68,847,300
Physical Plant	12,963,400	4,758,700	218,900	4,300	17,945,300
Institutional Support	14,548,100	0	475,100	1,100,500	16,123,700
	77,731,600	7,404,900	69,894,500	23,806,600	178,837,600
<b>Education &amp; General Expenditures</b>	188,068,400	7,404,900	100,500,200	31,207,100	327,180,600
Auxiliary Enterprises	0	0	86,600	26,678,400	26,765,000
Debt Service on Academic Buildings	0	12,333,300	0	0	12,333,300
<b>Total</b>	\$188,068,400	\$19,738,200	\$100,586,800	\$57,885,500	\$366,278,900

University of Wisconsin--Milwaukee

2001-02 Budget

All Funds by Source and Major Expenditure Classification

	State Program Funds	Other State Funds	Extramural Support	Program Revenue	Total
<b>Staff Compensation</b>					
Unclassified Staff Salaries	\$100,141,900	\$0	\$12,406,000	\$8,698,000	\$121,245,900
Classified Staff Salaries	30,102,000	0	535,300	11,128,600	41,765,900
Fringe Benefits	40,589,600	107,100	3,230,200	5,032,100	48,959,000
	170,833,500	107,100	16,171,500	24,858,700	211,970,800
<b>Supplies, Services &amp; Sales Credits</b>					
Supplies & Services	29,624,200	5,091,300	15,554,500	36,873,500	87,143,500
Sales Credits	(16,118,300)	(332,600)	0	(8,044,500)	(24,495,400)
	13,505,900	4,758,700	15,554,500	28,829,000	62,648,100
<b>Capital</b>	3,688,800	0	1,653,400	1,171,900	6,514,100
<b>Student Aid</b>	40,100	2,539,100	67,058,600	312,900	69,950,700
<b>Municipal Services</b>	0	0	149,000	436,300	585,300
<b>Debt Service</b>					
On Academic Facilities	0	12,333,300	0	0	12,333,300
On Auxiliary Facilities	0	0	0	2,276,600	2,276,600
	0	12,333,300	0	2,276,600	14,609,900
<b>Total</b>	\$188,068,300	\$19,738,200	\$100,587,000	\$57,885,400	\$366,278,900

University of Wisconsin--Milwaukee

2001-02 Budget

All Funds By Program & Major Expenditure Classification

	Total	Unclassified Staff	Classified Staff	Fringe Benefits	Supply & Expense	Capital Aids & Spec. Purp.
<b>Primary Programs</b>						
Instruction	\$110,183,400	\$69,522,300	\$5,012,800	\$21,603,300	\$13,202,900	\$842,100
Research	30,858,900	14,495,600	655,300	3,840,200	9,936,200	1,931,600
Public Service	7,300,700	3,632,400	217,100	1,034,300	2,370,700	46,200
	148,343,000	87,650,300	5,885,200	26,477,800	25,509,800	2,819,900
<b>Support Programs</b>						
Academic Support	37,673,900	15,926,100	9,481,800	8,077,500	793,300	3,395,200
Student Services	38,247,400	11,395,700	7,080,900	5,438,400	12,938,900	1,393,500
Student Aid	68,847,300	0	0	204,800	26,500	68,616,000
Physical Plant	17,945,300	662,400	7,536,400	3,345,800	6,364,300	36,400
Institutional Support	16,123,700	4,762,000	5,886,500	3,763,700	1,675,400	36,100
	178,837,600	32,746,200	29,985,600	20,830,200	21,798,400	73,477,200
<b>Educ &amp; Genrl Exp</b>	327,180,600	120,396,500	35,870,800	47,308,000	47,308,200	76,297,100
Auxiliary Enterprises	26,765,000	849,400	5,895,100	1,651,000	15,339,900	3,029,600
Debt Serv on Acad Bldg	12,333,300	0	0	0	0	12,333,300
<b>Total</b>	<b>\$366,278,900</b>	<b>\$121,245,900</b>	<b>\$41,765,900</b>	<b>\$48,959,000</b>	<b>\$62,648,100</b>	<b>\$91,660,000</b>

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State Program Funds By Division and Program

	Division	Total	Instruction	Research	Public Service	Academic Support	Student Services	Student Aid	Auxiliary Enterprises	Physical Plant	Institutional Support
<b>Divisions</b>											
Academic Units	B05	\$116,899,200	\$74,308,100	\$7,890,200	\$1,368,500	\$27,661,500	\$3,056,000	\$0	\$0	\$79,600	\$2,535,300
General Educational Admin.	B01	3,316,800	89,000	3,000	19,700	132,100	413,500	0	0	0	2,659,500
Administrative Affairs	B02	15,236,800	187,600	18,200	1,800	372,600	24,600	0	0	9,507,700	5,124,300
Student and Multicultural Affairs	B03	7,668,200	431,900	0	0	200	6,990,800	40,100	0	0	205,200
Unit Wide	B98	44,947,300	22,881,300	2,802,600	334,900	8,545,400	2,983,300	0	0	3,376,100	4,023,700
<b>Total</b>		<b>\$188,068,300</b>	<b>\$97,897,900</b>	<b>\$10,714,000</b>	<b>\$1,724,900</b>	<b>\$36,711,800</b>	<b>\$13,468,200</b>	<b>\$40,100</b>	<b>\$0</b>	<b>\$12,963,400</b>	<b>\$14,548,000</b>

**Academic Units**

Academic Affairs - Vice Chanc.	B05	2,839,700	342,200	0	0	223,700	197,500	0	0	0	2,076,300
Milwaukee Idea	B06	2,566,300	1,089,900	716,900	426,900	274,600	58,000	0	0	0	0
Health Sciences	B10	4,763,100	3,821,400	101,000	0	840,700	0	0	0	0	0
Architecture & Urban Planning	B11	3,377,000	2,516,900	146,200	0	713,900	0	0	0	0	0
Business Administration	B12	9,023,900	6,957,100	216,800	0	1,850,000	0	0	0	0	0
Education	B17	7,642,800	6,217,200	151,900	0	1,273,700	0	0	0	0	0
Engineering & Applied Science	B19	8,520,000	6,665,300	890,500	0	847,800	116,400	0	0	0	0
The Peck School of the Arts	B21	8,332,000	6,734,100	0	399,200	1,198,700	0	0	0	0	0
Graduate School	B34	4,665,900	57,000	3,536,200	0	617,200	455,500	0	0	0	0
Information & Media Tech.	B40	7,109,800	343,000	278,500	179,100	3,934,500	1,836,100	0	0	79,600	459,000
Letters & Science	B48	39,532,000	35,115,600	1,447,200	179,700	2,540,800	248,700	0	0	0	0
Library	B50	7,688,100	0	0	0	7,688,100	0	0	0	0	0
Information Studies	B51	1,306,300	1,066,800	0	0	239,500	0	0	0	0	0
Nursing	B65	4,742,000	3,494,400	227,500	0	1,020,100	0	0	0	0	0
Helen Bader Sch. of Social Welfare	B86	2,574,000	1,861,500	177,500	2,100	532,900	0	0	0	0	0
University Outreach	B90	765,500	0	0	181,500	440,200	143,800	0	0	0	0
Academic Support	B97	1,450,800	(1,974,300)	0	0	3,425,100	0	0	0	0	0
		116,899,200	74,308,100	7,890,200	1,368,500	27,661,500	3,056,000	0	0	79,600	2,535,300

University of Wisconsin--Milwaukee

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State Program Funds By Division & Major Expenditure Classification

	Division	Total	Unclassified Staff	Classified Staff	Fringe Benefits	Supply & Expense	Sales Credits	Capital Aids & Spec. Purp.
<b>Divisions</b>								
Academic Units	B05	\$116,899,200	\$88,491,800	\$16,083,800	\$0	\$21,127,300	(\$12,335,900)	\$3,532,200
General Educational Admin.	B01	3,316,800	2,306,800	378,200	0	787,300	(155,500)	0
Administrative Affairs	B02	15,236,800	1,964,700	11,120,500	0	5,353,900	(3,258,900)	56,600
Student and Multicultural Affairs	B03	7,668,200	5,278,600	2,203,300	0	514,200	(368,000)	40,100
Unit Wide	B98	44,947,300	2,100,000	316,200	40,589,600	1,841,500	0	100,000
<b>Total</b>		<b>\$188,068,300</b>	<b>\$100,141,900</b>	<b>\$30,102,000</b>	<b>\$40,589,600</b>	<b>\$29,624,200</b>	<b>(\$16,118,300)</b>	<b>\$3,728,900</b>
<b>Academic Units</b>								
Academic Affairs - Vice Chanc.	B05	2,839,700	1,683,400	970,200	0	272,500	(86,400)	0
Milwaukee Idea	B06	2,566,300	2,032,500	239,700	0	294,100	0	0
Health Sciences	B10	4,763,100	3,998,400	271,900	0	415,800	0	77,000
Architecture & Urban Planning	B11	3,377,000	2,955,500	218,600	0	202,900	0	0
Business Administration	B12	9,023,900	7,686,100	388,400	0	944,400	0	5,000
Education	B17	7,642,800	6,563,000	491,200	0	588,900	(300)	0
Engineering & Applied Science	B19	8,520,000	7,210,100	548,400	0	514,600	0	246,900
The Peck School of the Arts	B21	8,332,000	7,133,700	571,700	0	617,500	0	9,100
Graduate School	B34	4,665,900	3,571,000	883,700	0	196,200	0	15,000
Information & Media Tech.	B40	7,109,800	1,693,100	5,045,500	0	10,279,200	(10,058,000)	150,000
Letters & Science	B48	39,532,000	33,579,000	3,329,700	0	2,523,300	0	100,000
Library	B50	7,688,100	1,961,300	1,979,600	0	830,000	(12,000)	2,929,200
Information Studies	B51	1,306,300	1,173,600	63,800	0	68,900	0	0
Nursing	B65	4,742,000	4,079,700	356,800	0	326,500	(21,000)	0
Helen Bader Sch. of Social Welfare	B86	2,574,000	2,132,300	212,700	0	246,000	(17,000)	0
University Outreach	B90	765,500	570,400	397,200	0	1,628,400	(1,830,500)	0
Academic Support	B97	1,450,800	468,700	114,700	0	1,178,100	(310,700)	0
		116,899,200	88,491,800	16,083,800	0	21,127,300	(12,335,900)	3,532,200

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University of Wisconsin--Milwaukee

2001-02 Budget

**State Program Funds By Program & Major Expenditure Classification**

	Total	Salaries	Fringe Benefits	Supply & Expense	Sales Credits	Capital Aids & Spec. Purp.
<b>Primary Programs</b>						
Instruction	\$97,897,900	\$69,770,400	\$20,370,400	\$7,334,400	(\$15,300)	\$438,000
Research	10,714,000	7,813,000	2,289,000	501,000	(4,000)	115,000
Public Service	1,724,900	1,153,100	344,600	227,200	0	0
	<u>110,336,800</u>	<u>78,736,500</u>	<u>23,004,000</u>	<u>8,062,600</u>	<u>(19,300)</u>	<u>553,000</u>
<b>Support Programs</b>						
Academic Support	36,711,800	25,184,100	8,022,200	11,028,400	(10,602,200)	3,079,300
Student Services	13,468,200	8,298,200	2,732,500	2,983,500	(546,000)	0
Student Aid	40,100	0	0	0	0	40,100
Physical Plant	12,963,400	8,112,300	3,322,600	3,121,600	(1,624,600)	31,500
Institutional Support	14,548,000	9,912,800	3,508,300	4,428,100	(3,326,200)	25,000
	<u>77,731,500</u>	<u>51,507,400</u>	<u>17,585,600</u>	<u>21,561,600</u>	<u>(16,099,000)</u>	<u>3,175,900</u>
<b>Total</b>	<u>188,068,300</u>	<u>130,243,900</u>	<u>40,589,600</u>	<u>29,624,200</u>	<u>(16,118,300)</u>	<u>3,728,900</u>

University of Wisconsin--Milwaukee

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**UW Extension Inter-Institutional Agreement**

	General Purpose Revenues	Program Revenues	Total Revenues	FTE
<b>Non-Credit Programming</b>				
Health Sciences	\$0	\$225,900	\$225,900	2.00
Architecture & Urban Planning	11,400	63,900	75,300	0.00
Business Administration	69,400	3,200	72,600	1.50
Education	8,400	26,300	34,700	0.10
Engineering & Applied Science	0	0	0	0.00
The Peck School of the Arts	0	176,900	176,900	0.11
Letters & Science	0	62,300	62,300	0.00
Library & Information Science	0	4,500	4,500	0.00
Nursing	82,400	71,600	154,000	1.60
Helen Bader Sch. of Social Welfare	0	131,500	131,500	0.00
University Outreach	2,090,500	9,354,400	11,444,900	66.70
	2,262,100	10,120,500	12,382,600	72.01
<b>Credit Programming</b>				
Health Sciences	0	667,000	667,000	3.00
Architecture & Urban Planning	0	0	0	0.00
Business Administration	0	186,100	186,100	0.00
Education	0	953,500	953,500	4.40
Engineering & Applied Science	0	0	0	0.00
The Peck School of the Arts	0	369,500	369,500	0.00
Letters & Science	0	801,000	801,000	1.75
Information Studies	0	245,000	245,000	2.00
Nursing	0	0	0	0.00
Helen Bader Sch. of Social Welfare	0	191,000	191,000	0.70
University Outreach	0	800,000	800,000	0.11
Unit Wide	0	727,000	727,000	3.88
	0	4,940,100	4,940,100	15.84
<b>Total (Note 5)</b>	<b>\$2,262,100</b>	<b>\$15,060,600</b>	<b>\$17,322,700</b>	<b>87.85</b>

Related Schedules:

A8

A10

## **Salary & Position Schedules – State Program Funds**

Schedules D1 to D3 provide salary and FTE information for state program funds by division.

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Salaries - Summary

	Positions	Provisional	Total	FTE
<b>Divisions</b>				
Academic Units	\$93,306,100	\$11,269,500	\$104,575,600	1,977.44
General Educational Administration	2,618,500	66,500	2,685,000	52.50
Administrative Affairs	13,314,900	(229,700)	13,085,200	388.31
Student and Multicultural Affairs	7,248,700	233,200	7,481,900	179.30
Unit Wide (Note 7)	2,416,200	0	2,416,200	(130.79)
<b>Total</b>	<b>\$118,904,400</b>	<b>\$11,339,500</b>	<b>\$130,243,900</b>	<b>2,466.76</b>

**Academic Units**

Academic Affairs - Vice Chanc.	2,627,200	26,500	2,653,700	53.13
Milwaukee Idea	167,500	2,104,800	2,272,300	3.95
Health Sciences	4,193,400	76,900	4,270,300	86.10
Architecture & Urban Planning	2,678,000	496,000	3,174,000	54.33
Business Administration	9,018,800	(944,400)	8,074,400	129.23
Education	6,276,400	777,800	7,054,200	120.00
Engineering & Applied Science	7,454,900	303,600	7,758,500	145.05
The Peck School of the Arts	6,213,400	1,492,000	7,705,400	127.74
Graduate School	3,696,700	758,000	4,454,700	88.44
Information & Media Technologies	6,158,700	579,800	6,738,500	128.84
Letters & Science	31,373,600	5,535,300	36,908,900	760.17
Library	3,979,300	(38,400)	3,940,900	97.95
Information Studies	952,000	285,400	1,237,400	18.50
Nursing	4,732,100	(295,600)	4,436,500	89.77
Helen Bader School of Social Welfare	2,526,100	(181,000)	2,345,100	44.81
University Outreach	974,700	(7,200)	967,500	24.11
Academic Support	283,300	300,000	583,300	5.32
	93,306,100	11,269,500	104,575,600	1,977.44

Related Schedules:

D2

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Salaries - Positions

	Unclassified		Classified		Total	
	Amount	FTE	Amount	FTE	Amount	FTE
<b>Divisions</b>						
Academic Units	\$79,360,200	1,277.41	\$13,945,900	421.93	\$93,306,100	1,699.34
General Educ Admin	2,285,300	39.50	333,200	13.00	2,618,500	52.50
Administrative Affairs	1,997,800	23.76	11,317,100	364.55	13,314,900	388.31
Student and Multicultural Affairs	5,149,300	108.10	2,099,400	71.20	7,248,700	179.30
Unit Wide	2,100,000	(130.79)	316,200	0.00	2,416,200	(130.79)
<b>Total</b>	<b>\$90,892,600</b>	<b>1,317.98</b>	<b>\$28,011,800</b>	<b>870.68</b>	<b>\$118,904,400</b>	<b>2,188.66</b>

Academic Units

Acad Aff - Vice Chanc.	1,730,500	25.88	896,700	27.25	2,627,200	53.13
Milwaukee Idea	136,700	2.40	30,800	1.05	167,500	3.45
Health Sciences	3,938,800	68.99	254,600	9.11	4,193,400	78.10
Arch & Urban Planning	2,501,400	42.50	176,600	6.50	2,678,000	49.00
Business Administration	8,673,400	100.87	345,400	13.00	9,018,800	113.87
Education	5,820,700	101.25	455,700	16.75	6,276,400	118.00
Engr & Applied Science	6,881,400	95.36	573,500	18.50	7,454,900	113.86
The Peck School of the Arts	5,790,300	100.48	423,100	15.51	6,213,400	115.99
Graduate School	2,875,100	44.21	821,600	25.12	3,696,700	69.33
Information & Media Tech	1,481,900	25.89	4,676,800	102.95	6,158,700	128.84
Letters & Science	28,404,100	469.32	2,969,500	107.49	31,373,600	576.81
Library	2,587,700	53.25	1,391,600	44.70	3,979,300	97.95
Information Studies	898,100	16.50	53,900	2.00	952,000	18.50
Nursing	4,434,800	77.77	297,300	11.00	4,732,100	88.77
Helen Bader Sch. of Social Welfare	2,306,500	36.31	219,600	8.00	2,526,100	44.31
University Outreach	719,500	14.11	255,200	10.00	974,700	24.11
Academic Support	179,300	2.32	104,000	3.00	283,300	5.32
	79,360,200	1,277.41	13,945,900	421.93	93,306,100	1,699.34

Related Schedules:

D3

University of Wisconsin--Milwaukee

2001-02 Budget

State Program Funds Salaries - Unclassified Positions

	Faculty		Academic Staff		Limited Appts		Total	
	Amount	FTE	Amount	FTE	Amount	FTE	Amount	FTE
<b>Divisions</b>								
Academic Units	\$51,670,800	777.01	\$19,304,200	405.64	\$8,385,200	94.76	\$79,360,200	1,277.41
General Educ Admin	0	0.00	1,187,600	26.00	1,097,700	13.50	2,285,300	39.50
Administrative Affairs	0	0.00	418,900	6.51	1,578,900	17.25	1,997,800	23.76
Student and Multicultural Affairs	0	0.00	3,542,800	85.10	1,606,500	23.00	5,149,300	108.10
Unit Wide (Note 7)	62,200	3.11	2,037,800	(133.90)	0	0.00	2,100,000	(130.79)
<b>Total</b>	<b>\$51,733,000</b>	<b>780.12</b>	<b>\$26,491,300</b>	<b>389.35</b>	<b>\$12,668,300</b>	<b>148.51</b>	<b>\$90,892,600</b>	<b>1,317.98</b>

Academic Units

Acad Aff - Vice Chanc.	0	0.00	800,600	15.51	929,900	10.37	1,730,500	25.88
Milwaukee Idea	0	0.00	88,500	2.00	48,200	0.40	136,700	2.40
Health Sciences	2,468,900	41.05	1,141,700	24.44	328,200	3.50	3,938,800	68.99
Arch & Urban Planning	1,860,400	31.50	353,200	8.50	287,800	2.50	2,501,400	42.50
Business Administration	6,097,100	61.58	1,802,600	30.74	773,700	8.55	8,673,400	100.87
Education	4,397,000	74.50	951,000	21.75	472,700	5.00	5,820,700	101.25
Engr & Applied Science	5,162,100	68.11	1,162,500	22.00	556,800	5.25	6,881,400	95.36
The Peck School of the Arts	4,263,300	70.39	1,143,000	26.09	384,000	4.00	5,790,300	100.48
Graduate School	457,200	5.48	1,320,500	25.63	1,097,400	13.10	2,875,100	44.21
Information & Media Tech.	0	0.00	895,100	18.89	586,800	7.00	1,481,900	25.89
Letters & Science	22,731,100	358.25	4,401,600	95.40	1,271,400	15.67	28,404,100	469.32
Library	0	0.00	1,974,700	45.25	613,000	8.00	2,587,700	53.25
Information Studies	571,400	11.00	78,800	2.50	247,900	3.00	898,100	16.50
Nursing	2,215,500	33.00	2,066,600	42.77	152,700	2.00	4,434,800	77.77
Helen Bader Sch. of Social Welfare	1,408,200	21.75	570,300	11.09	328,000	3.47	2,306,500	36.31
University Outreach	38,600	0.40	465,000	11.76	215,900	1.95	719,500	14.11
Academic Support	0	0.00	88,500	1.32	90,800	1.00	179,300	2.32
	51,670,800	777.01	19,304,200	405.64	8,385,200	94.76	79,360,200	1,277.41

## **Auxiliary Enterprises**

Schedule E1 provides summary information for the changes in estimated net working capital for the year by auxiliary unit.

Schedule E2 provides detail information for the current year's operating budget by auxiliary unit.

University of Wisconsin--Milwaukee

2001-02 Budget

Auxiliary Enterprises - Changes in Reserves

	7/1/01 Estimated Net Working Capital	Contribution To Reserves	Reserve/ Capital Expenditures	7/1/02 Estimated Net Working Capital
<b>Administrative Affairs</b>				
Fleet Services	\$89,900	(\$3,700)	\$0	\$86,200
Parking	1,468,700	721,400	(1,110,000)	1,080,100
Transit	267,500	16,100	(184,500)	99,100
Special Transit Programs	0	0	0	0
Student UPASS	9,800	(800)	0	9,000
Business & Financial Services	83,000	(38,300)	0	44,700
Sub-Total Administrative Affairs	1,918,900	694,700	(1,294,500)	1,319,100
<b>Student and Multicultural Affairs</b>				
Auxiliary Services	24,900	6,000	(15,000)	15,900
Union	2,528,800	516,300	(754,000)	2,291,100
Dining Services	1,138,800	(27,400)	(72,500)	1,038,900
Bookstore	(201,700)	76,100	(80,000)	(205,600)
Residence Life	640,800	(359,500)	(483,000)	(201,700)
Athletics	(270,300)	17,900	0	(252,400)
Student Health	822,100	(117,300)	(79,800)	625,000
Student Organizations	209,900	3,600	(20,000)	193,500
Student Org. Advising & Resources Office	78,300	(17,700)	(12,100)	48,500
Student Escort, Transportation & Safety Svcs.	452,100	(4,700)	(135,000)	312,400
Advising	16,500	(4,100)	0	12,400
Outreach & Peer Mentoring	305,500	(47,200)	(75,000)	183,300
Volunteer Center	18,000	(2,500)	(10,600)	4,900
Off Campus Housing Service	(2,700)	1,000	0	(1,700)
Children's Center	163,400	(43,800)	0	119,600
LGBT Resource Center	0	4,000	0	4,000
Women's Resource Center	31,700	(12,600)	0	19,100
Klotsche Center	65,000	335,900	(76,800)	324,100
Sub-Total Student Affairs	6,021,100	324,000	(1,813,800)	4,531,300
<b>Other Units</b>				
Municipal Services	28,400	(2,700)	0	25,700
Non-auxiliaries	1,771,600	(482,200)	(240,000)	1,049,400
Sub-Total Other Units	1,800,000	(484,900)	(240,000)	1,075,100
<b>Total</b>	<b>\$9,740,000</b>	<b>\$533,800</b>	<b>(\$3,348,300)</b>	<b>\$6,925,500</b>

University of Wisconsin--Milwaukee  
 2001-02 Budget  
 Auxiliary Enterprises Operating Budget

	Revenues			Expenditures**						Non-Operating Items			Contrib To Reserves
	Operating Revenues	Segregated Fees	Total Revenues	Cost of Goods Sold	Salaries	Fringe Benefits	Supplies & Services*	Debt Service	Total Expenditures	Interest	Transfers/ Extraordinary	Total	
<b>Administrative Affairs</b>													
Fleet Services	\$398,400	\$0	\$398,400	\$0	\$12,300	\$3,300	\$389,400	\$0	\$405,000	\$2,900	\$0	\$2,900	(\$3,700)
Parking	2,644,900	0	2,644,900	0	456,700	111,500	623,400	0	1,191,600	88,100	(820,000)	(731,900)	721,400
Transit	0	160,800	160,800	0	71,200	28,500	678,700	0	778,400	16,100	617,600	633,700	16,100
Special Transit Programs	49,600	0	49,600	0	0	0	217,400	0	217,400	600	167,200	167,800	0
Student UPASS	6,400	1,560,100	1,566,500	0	5,400	400	1,607,600	0	1,613,400	10,100	36,000	46,100	(800)
Business & Financial Serv	978,500	0	978,500	0	657,100	241,100	122,800	0	1,021,000	4,200	0	4,200	(38,300)
Sub-Total Administrative Affairs	4,077,800	1,720,900	5,798,700	0	1,202,700	384,800	3,639,300	0	5,226,800	122,000	800	122,800	694,700
<b>Student and Multicultural Affairs</b>													
Auxiliary Services	748,700	0	748,700	0	495,400	175,200	76,100	0	746,700	4,000	0	4,000	6,000
Union	1,076,100	3,545,200	4,621,300	28,300	1,889,200	524,100	1,709,200	111,500	4,262,300	155,300	2,000	157,300	516,300
Dining Services	7,640,300	0	7,640,300	2,886,400	2,384,200	499,900	1,924,600	0	7,695,100	50,000	(22,600)	27,400	(27,400)
Bookstore	8,183,900	0	8,183,900	5,868,700	818,700	227,300	1,173,600	0	8,088,300	3,100	(22,600)	(19,500)	76,100
Residence Life	7,999,000	0	7,999,000	0	2,595,000	537,000	3,231,200	2,040,000	8,403,200	60,000	(15,300)	44,700	(359,500)
Athletics	854,600	2,483,100	3,337,700	0	1,464,300	417,900	1,442,600	0	3,324,800	5,000	0	5,000	17,900
Student Health	338,600	2,608,000	2,946,600	0	1,952,200	615,300	546,400	0	3,113,900	50,000	0	50,000	(117,300)
Student Organizations	20,000	795,600	815,600	0	821,600	0	0	0	821,600	9,600	0	9,600	3,600
Stud. Org. Advising & Res. Off.	500	194,900	195,400	0	143,300	46,300	24,500	0	214,100	1,000	0	1,000	(17,700)
Stud. Escort, Transp. & Safety Svcs.	0	250,200	250,200	0	182,300	28,000	59,100	0	269,400	14,500	0	14,500	(4,700)
Advising	0	35,000	35,000	0	26,900	9,100	3,500	0	39,500	400	0	400	(4,100)
Outreach & Peer Mentoring	0	148,100	148,100	0	132,800	29,300	35,000	0	197,100	1,800	0	1,800	(47,200)
Volunteer Center	0	30,800	30,800	0	15,500	400	17,500	0	33,400	100	0	100	(2,500)
Off Campus Housing Service	0	24,500	24,500	0	9,700	1,900	12,000	0	23,600	100	0	100	1,000
Children's Center	1,760,900	435,700	2,196,600	0	1,726,600	312,800	210,800	0	2,250,200	9,800	0	9,800	(43,800)
Women's Resource Center	0	182,500	182,500	0	132,600	35,200	29,700	0	197,500	2,400	0	2,400	(12,600)
LGBT Resource Center	0	153,000	153,000	0	61,400	26,200	61,400	0	149,000	0	0	0	4,000
Klotsche Center	300,000	453,300	753,300	0	206,300	32,000	183,000	0	421,300	3,900	0	3,900	335,900
Sub-Total Student Affairs	28,922,600	11,339,900	40,262,500	8,783,400	15,058,000	3,517,900	10,740,200	2,151,500	40,251,000	371,000	(58,500)	312,500	324,000
<b>Other Units</b>													
Municipal Services	0	139,800	139,800	0	0	0	148,400	0	148,400	5,900	0	5,900	(2,700)
Non-auxiliaries	4,007,500	0	4,007,500	0	1,076,200	336,700	3,055,800	125,100	4,593,800	43,600	60,500	104,100	(482,200)
Sub-Total Other Units	4,007,500	139,800	4,147,300	0	1,076,200	336,700	3,204,200	125,100	4,742,200	49,500	60,500	110,000	(484,900)
<b>Total</b>	<b>\$37,007,900</b>	<b>\$13,200,600</b>	<b>\$50,208,500</b>	<b>\$8,783,400</b>	<b>\$17,336,900</b>	<b>\$4,239,400</b>	<b>\$17,583,700</b>	<b>\$2,276,600</b>	<b>\$50,220,000</b>	<b>\$542,500</b>	<b>\$2,800</b>	<b>\$545,300</b>	<b>\$533,800</b>

\* Supplies & Services includes aids to individuals.

\*\* Expenditures are shown on an accrual basis of accounting which is used for internal management purposes.  
 Total expenditure amounts vary from those in Schedule A10 which are shown on a cash basis of accounting.  
 The amounts in Schedule A10 are used by UW System to develop the Red Book.

## **Milwaukee Idea**

Schedule F1 provides summary information for the Milwaukee Idea division for all funds by General and First Ideas classifications.

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University of Wisconsin--Milwaukee

2001-02 Budget

**Milwaukee Idea**

	<u>2000-01 Budget</u>	<u>2001-02 Budget</u>
<b>General</b>		
Administration/Planning	\$ 200,000	\$ 253,705
Service Learning	83,000	80,900
<b>First Ideas</b>		
Campus Design Solutions	119,700	167,677
Healthy Choices Initiative	-	281,116
Consortium for Economic Opportunity	361,000	310,000
Cultures and Communities	185,700	160,587
Global Passport Project	1,653,370	1,253,370
Milwaukee Industrial Innovation Consortia	-	268,000
Partnerships for Education	-	148,974
Nonprofit Management Education	-	129,346
Division Wide*	<u>2,497,080</u>	<u>1,012,631</u>
<b>Total</b>	<u>\$ 5,099,850</u>	<u>\$ 4,066,306</u>

\* Funds in Division Wide are comprised of:

Fringe Benefit Reserve	197,080	242,197
Campus Matching Funds	500,000	441,181
Reserve for Pending Initiatives	<u>1,800,000</u>	<u>329,253</u>
<b>Total</b>	<u>\$ 2,497,080</u>	<u>\$ 1,012,631</u>

**University Of Wisconsin - Milwaukee**  
**2001-02 Budget Report**  
**Notes**

**Note 1 - State Program Funds**

The 2001-02 UWM state program funds budget of \$188,068,312 (Schedule B1) increases the 2000-01 budget by \$8,309,199 (4.6%). The changes consist of the following elements:

<u>Compensation: (Schedules B1 &amp; B2)</u>	<u>Amount</u>	<u>% of Total</u>
Salaries	\$2,325,716	28.0%
Fringe Benefits	3,977,205	47.9%
Total Compensation	<u>6,302,921</u>	<u>75.9%</u>
<u>Non-Compensation: (Schedules B1 &amp; B3)</u>	<u>2,006,278</u>	<u>24.1%</u>
Total Increase	<u><u>\$8,309,199</u></u>	<u><u>100.0%</u></u>

The 1999-01 State approved Compensation Plan is as follows:

	<u>2001-02</u>	<u>2002-03</u>
Faculty & Academic Staff	3.20%	4.24%
Nonrepresented Classified	1.00%	2.00%

The unions for represented staff have not completed their negotiations for 2001-03 as of the date of this writing.

The Department of Employment Relations recommended a 3.2% unclassified pay plan for 2001-02 with no GPR funding. Accordingly, the pay plan for 2001-02 will be funded by tuition increases only, resulting in an unfunded portion of \$369,000. The pay plan increase for 2002-03 will be 4.242%, with 2% GPR funded and the balance funded by tuition increases. The 2002-03 pay plan will be phased in on 7/1/02 and 1/1/03.

Due to the timing of bi-weekly classified payrolls for 2000-01, there was one additional payroll for this fiscal year. The one-time funding in the amount of \$894,600 that was provided to cover this expense for 2000-01 has been reversed in 2001-02.

The non-represented classified pay plan also provides authorization for Discretionary Compensation Adjustments (DCA) and Discretionary Performance Recognition Adjustments (DCPRA). Funding has not been provided for either of these adjustments.

The 2001-02 Classified Pay Plan (based on an estimated 1% increase) is allocated to the Unit Wide account (Schedule B2) and will be distributed to divisions, as customary, in the following year.

Fringe benefits for UWM State Program Funds are budgeted to be \$40,589,600 for 2001-02. This represents an increase of \$3,977,200 or 10.9% (Schedules A7 and B2). UW System allocates fringes from its pool of funds based on historical experience.

Non-compensation changes are as follows:

<u>Program Allocations</u>	<u>Schedule B4</u>	<u>Schedule B5</u>	<u>Total</u>
Milwaukee Idea - Phase 1 (Net of fringes, \$460,500)	\$ 1,619,500	\$ -	\$ 1,619,500
Milwaukee Idea - Additional Enrollments (Net of fringes, \$376,800)	1,343,200	-	1,343,200
Base Budget Reduction (Net of fringes, \$132,950)	(627,600)	-	(627,600)
Membership Lapse	(11,987)	-	(11,987)
Overseas Academic Programming (One-time)	(400,000)	-	(400,000)
Pre-College	-	4,950	4,950
Student Technology Fee Revenue Increase	41,044	-	41,044
Shared Financial Systems' Costs	-	37,171	37,171
Total (Schedules B3, B4 & B5)	<u>\$ 1,964,157</u>	<u>\$ 42,121</u>	<u>\$ 2,006,278</u>

Phase I of the Milwaukee Idea resulted in \$3,800,000 (37 FTE positions) being allocated to UWM. Of that amount, \$1,720,000 represented tuition revenue from additional student enrollments, leaving an increase in spending authority of \$2,080,000. Fringe benefits in the amount of \$837,300 reduced the gross allocation. The biennial budget provides an increase in our spending authority to \$16,000,000 for 2002-03.

The biennial budget required UWS to reduce its budget by \$6.3 million. UWM's share of this base budget reduction was \$760,550, less fringe benefits of \$132,950.

The biennial budget also required UWS to reduce memberships by \$95,000. UWM's share amounted to \$11,987.

The biennial budget for 1999-01 provided UWM with \$400,000 in one-time funding for 2000-01 to study overseas academic programming. This allocation was removed from our base budget for 2001-02.

University Relations was allocated \$28,700 to expand its marketing/communications activities. Development & Alumni Relations was allocated \$251,300 to provide support for a capital fundraising campaign (Schedule B6). Both activities were financed with the 20% tuition revenues retained centrally, as well as by a 5% levy on unclassified positions as they became vacant through June 30, 2001.

Increasing enrollments have provided the opportunity for UWM to increase the spending authority budgets for schools/colleges that have exceeded their marginal tuition revenue projections. They receive 80% of their excess marginal tuition revenue with the remaining 20% being retained centrally. Base budget adjustments for 2000-01 marginal tuition revenue generated are reflected in the base budgets of the schools/colleges as detailed on Schedule B5.

Funds totaling \$251,000 were allocated on a matching basis for academic program initiatives supported by the Program Array Review.

A summary of base transfers and reallocations is as follows:

**Base Transfers - Uses (Schedule B5)**

	<u>Other Transfers</u>	<u>Organizational Changes</u>
<b>General Education Administration:</b>		
Transfer of Hefter Center operations	\$ -	\$ 9,000
<b>Student and Multicultural Affairs:</b>		
Transfer of Classroom assignment responsibilities	-	38,140
<b>Academic Affairs:</b>		
Transfer of Roberto Hernandez Center	-	185,050
<b>Business Administration:</b>		
Enrollment Adjustment - eBusiness	86,625	-
Enrollment Adjustment - MBA program	100,000	-
<b>Graduate School:</b>		
Transfer functions for patents & technology development	-	93,061
<b>Letters &amp; Science:</b>		
Enrollment Adjustment - Masters of Liberal Studies	18,300	-
Enrollment Adjustment - College Connection	24,025	-
<b>Information Studies:</b>		
Enrollment Adjustment - College Connection	97,000	-
<b>Unit Wide:</b>		
Technical adjustment - one-time funding (First Ideas)	715,450	
<b>Total</b>	<u>\$ 1,041,400</u>	<u>\$ 325,251</u>

**Base Transfers - Sources (Schedule B5)**

<b>Administrative Affairs</b>	\$ -	\$ 93,061
<b>Student and Multicultural Affairs</b>	-	-
<b>Milwaukee Idea/First Ideas</b>	715,450	
<b>Academic Affairs</b>	-	38,140
<b>Letters &amp; Science</b>	-	185,050
<b>University Outreach</b>	-	9,000
<b>Unit Wide</b>	325,950	-
<b>Total</b>	<u>\$ 1,041,400</u>	<u>\$ 325,251</u>

**Base Reallocations - Uses (Schedule B6)**

<b>General Education Administration:</b>	
Personnel issues	\$ 70,791
<b>Student &amp; Multicultural Affairs:</b>	
Personnel issues	50,705
Salary differential	24,000
<b>Health Sciences:</b>	
Salary differential	4,600
Program Array Review Allocation	64,800
<b>Architecture &amp; Urban Planning:</b>	
Research Funding	18,000
<b>Education:</b>	
Program Array Review Allocation	25,000
<b>The Peck School of the Arts</b>	
Program Array Review Allocation	35,100
<b>Letters &amp; Science:</b>	
Salary differential	30,990
Program Array Review Allocation	100,800
<b>Library &amp; Information Science:</b>	
Program Array Review Allocation	25,300
<b>Unit Wide Holding Accounts:</b>	29,445
<b>Total</b>	<u>\$ 479,531</u>

**Base Reallocations - Sources (Schedule B6)**

<b>Unit Wide Holding Accounts</b>	\$ 399,381
<b>General Educational Education</b>	26,430
<b>Administrative Affairs</b>	3,015
<b>University Outreach</b>	50,705
<b>Total</b>	<u>\$ 479,531</u>

**Note 2 - Other State Funds (Schedules A1 and A8)**

Changes to Other State Funds are as follows:

Student Aid (Fund 107)	\$ 18,300
Debt Service (Fund 110)	1,991,600
Advanced Opportunity Program (Fund 403)	190,100
Minority Retention Grants (Fund 406)	84,300
<b>Total</b>	<u>\$ 2,284,300</u>

UW System's methodology for allocating GPR debt is based on an institution's proportion of 2000-01 actual expenditures to the system total. UWM's share of the total UW System allocation of \$94,580,700 is \$12,333,300 (Schedule A2).

For both the Advanced Opportunity Program and the Minority Retention Grants, UWS redistributed among the campuses the System wide allocation of \$4,309,400 and \$2,638,000, respectively. In addition, allocations in the amount of \$193,000 for the Advanced Opportunity Program and \$118,700 for the Minority Retention Grants were received and distributed by UW System to the campuses. This funding is allocated by UW System to the campuses, based on each institution's proportion of a three-year rolling average headcount of minority students.

**Note 3 - Student Fee Income (Schedules A1 and A4)**

Resident academic fees increased by 8.4%. Non-resident fees increased by 15.4% for undergraduates (12.9% for the Fall semester and 2.5% for the Spring semester) and by 10.4% for graduates.

**Note 4 - Program Revenue Funds (Schedules A1, A3 and A10)**

Changes to Program Revenue Funds are as follows:

Debt Service - Auxiliary Enterprises ( Fund 123)	\$ (1,246,200)
Auxiliary Enterprises & Other Self-Supporting Activities (Fund 128)	2,692,600
Other Operating Receipts (Fund 136)	987,900
Great Lakes Fish Study (Fund 181)	<u>(6,900)</u>
Total	<u><u>\$ 2,427,400</u></u>

**Note 5 - Unit-wide Extension Inter-institutional Agreement**

The Unit-Wide Extension Inter-institutional Agreement budget (Fund 104 GPR, 132 PR and 189 PR) is offset in the Unit-Wide account to reflect the spending authority maintained by University of Wisconsin - Extension and reported as part of the UW Extension budget. To provide an accurate picture of each division's total resources, both credit and non-credit outreach programs are fully budgeted as follows:

Other State Funds (Schedules A8 & C7)	\$ 2,262,100
Program Revenue Funds (Schedules A10 & C7)	<u>15,060,600</u>
Total (Schedule C7)	<u><u>\$ 17,322,700</u></u>

Since this activity is offset in the Unit-Wide account, the campus total does not reflect Extension activity. If this spending were included, the total UWM budget would be \$17.3 million higher.

**Note 6 - Extramural Support (Schedule A9)**

The Graduate School projected budget amounts for funds 133, 144, and 150 based on current activity and estimations of future levels.

**Note 7 - Vacant Positions (Schedules D1 and D3)**

UWM has aggressively budgeted its positions for 2001-02. Budget positions currently exceed authorized levels by about 131 FTE. Increases in enrollment and the related tuition revenue will account for this excess.

**Note 8 – Reclassifications**

Certain reclassifications have been made for consistent presentation.

## Appendix A

### University of Wisconsin - Milwaukee 2001-02 Budget Report Glossary of Terms

**Academic Affairs** - Consists of the Office of the Provost & Vice Chancellor, Human Resources, OASIS (Student Information System) Project and the Center for Improvement of Instruction.

**Academic Staff** - General, instructional and academic support professional staff (other than faculty and classified staff, limited appointments, employees-in-training and student assistants) with duties and types of appointments primarily associated with higher education institutions and their administration.

**Academic Support Division** - Consists of Vice Chancellor's holding accounts, Information and Media Technologies matching funds and the business office for Health Sciences, Education and the Helen Bader School of Social Welfare. The Vice Chancellor's holding accounts include funding for student technology fee.

**Academic Units** - All the campus units reporting to the Vice Chancellor. This includes all the schools and colleges, the Library, Information & Media Technology, the Milwaukee Idea/First Ideas and the administrative and instructional support units in the Academic Affairs Division and the Vice Chancellor's holding accounts.

**Activity** – See Program.

**Auxiliary Operations** - An auxiliary operation or auxiliary enterprise is a self-supporting activity that exists to furnish goods and services to students, faculty or staff, and which charges a fee that is directly related, although not necessarily equal to the costs of service. The general public, incidentally, may be served by some auxiliary enterprises. The fund numbers are: 128 – Operations and 123 - related Debt Service.

**Base Reallocation** - A decision to add, delete or modify some campus function that involves removing funding from one function and reinvesting it in another.

**Base Transfer** - A decision to reclassify some function and funding in a different division or activity category without changing the nature of the function or its funding.

**Biennial Budget** – Budget in which the State of Wisconsin authorizes funding levels on a two-year cycle beginning on July 1 of every odd-numbered year.

**Capital** - All payments for non-consumable equipment with a unit cost over \$5,000 plus all library books and some minor remodeling projects under \$30,000.

**Classification** - See Expenditure Classification

**Classified Salaries** - Wages and compensation paid to personnel in permanent or provisional state and civil service positions, student help (other than graduate assistants) and limited term employees (LTE's).

**Debt Service** - The costs of amortizing the principle and interest due on campus buildings and related contents.

**Educational & General (E&G) Programs** - The term used to include all activities of the university, excluding Auxiliary Operations and Debt Service. It includes Restricted (e.g., Extramural Support) and Unrestricted (e.g., GPO) activities.

**Expenditure Classification** - Designates what is received in return for the budgeted or actual expenditure. The following categories are used in budget development: Salaries (Unclassified Staff, Classified Staff), Fringe Benefits, Debt Service, Student Aid, Supplies & Expenses, and Capital (Equipment).

**Faculty** - All unclassified staff holding the rank of professor, associate professor, assistant professor or instructor in an academic department or its functional equivalent.

**Federal Aid, Grants and Contracts** - Money received from the federal government primarily for research and instruction projects (Fund 144), Perkins Loans (Fund 147), Work Study (Fund 145), Educational Opportunity Grants (Fund 146), Pell Grants (Fund 148), Direct Student Loans (Fund 149), and Nursing Loans (Funds 151 and 152).

**Fringe Benefits** - Money paid as the employer's contribution toward a number of employee benefit programs such as retirement, health insurance, unemployment compensation programs, social security and other elective insurance coverage.

**FTE** – Full Time Equivalent (FTE) is a metric which counts the number of part-time and full-time individuals together, but each individual is counted as a specific fraction of a full-time individual. For example, FTE staff counts each worker as the fraction equal to their weekly scheduled work hours divided by a standard 40-hour week.

**Fund** - An allocation of money that, by action of the Legislature, is segregated from other allocations and used for a specific, stated purpose. Funds define the general structure of the University's appropriation as approved in the Biennial Budget.

**General Education Administration** - Includes five departments in one division for budget and accounting purposes: 1) Chancellor's Office, 2) University Relations, 3) Development and Alumni Relations, 4) Partnerships and Innovation, 5) Secretary of the University.

**General Program Operations (GPO)** - Money from several sources pooled together for budget and expenditure purposes. This is the largest single operational fund and includes a state appropriation of general purpose revenue (GPR - see below), student academic fee receipts, and a small portion of federal indirect cost reimbursement. Fund 101 designates GPO funds.

**General Purpose Revenue (GPR)** - Money received by the state from general tax collections, primarily income, sales and excise taxes, and appropriated for specific uses by the Legislature.

**Gifts & Trust Fund Income** - Money received from nonfederal gifts and grants (Funds 133 & 182), nonfederal loans (Fund 134) and trust funds (Fund 161). Expenditures are restricted according to the terms of the gift, grant, bequest, trust, or device to carry out the purposes for which it was made and received.

**Inter-institutional Agreement (IIA)** - An agreement between two UW System institutions used to contract services between the two.

**Limited Appointments** - Appointments made at the pleasure of the dean, unit or division head. A person holding a limited appointment must also hold a concurrent or back-up faculty, academic staff or classified staff appointment.

**Line Item** - See Expenditure Classification

**Major Classification** - See Expenditure Classification

**Other State Funds** - All state GPR appropriations other than State Program Funds. These include: Student Aid (Fund 107), Advanced Opportunity Programs (Fund 403), Energy Costs (Fund 109), principal repayment and interest on academic buildings and lease rental payments (Fund 110) and Lawton Minority Undergraduate Retention Grant Program (Fund 406).

**Program** - One of ten distinct functions or collections of services which comprise the University's operations. Activities used to distinguish parts of the total campus operations for program budgeting purposes are:

- Student Services - All activities established to provide for the student's social and cultural development, clinical counseling, career guidance, and placement services. Optional activities relating to preparatory or remedial skills or knowledge or required activities within the student services area that are not separately organized and/or budgeted are included in this activity. (Budget activity code = 0)
- Institutional Support - Executive management, planning and programming, campus and community relations, general administrative services and general support services. (Budget activity code = 1)
- Instruction - All activities through which a student may earn credit toward a degree or certificate granted by the University. Departmental research and scholarly activities, institutional governance assignments, and public service that are not separately budgeted are included in this activity. (Budget activity code = 2)
- Research - All organized research & scholarly activities conducted within the institution and separately budgeted which are under the terms of a research contract or project, either funded by external agencies or funded as research from UWM's operating budget. (Budget activity code = 4)
- Public Service - Service activities that produce benefits for individuals or groups living within the geographic service area of UWM. (Budget activity code = 5)
- Academic Support - All activities that provide direct support to the primary academic missions of the University including libraries, learning resource centers, instructional computing, media, audiovisual services and other academic activities that support primary programs. (Budget activity code = 6)
- Physical Plant - Facilities maintenance, operation and security activities. (Budget activity code = 7)
- Auxiliary Enterprises - All activities that provide necessary and convenient services to students, faculty and staff. Examples are Bookstore, Union, Housing and Parking. (Budget activity code = 8)
- Student Aid - All forms of financial aid assistance to students, such as scholarships, fellowships, grants and loans. (Budget activity code = 9)
- Debt Service (Academic Units) - The costs of amortizing the principle and interest due on campus buildings and related contents. (Budgeted in Fund 110 as activity 7)

**Program Revenue** - Revenues collected and paid into a state general fund that are credited by law to an appropriation to finance a specified program (e.g., Extension continuing education).

**Provisional Salaries** - Money set aside to fund additional staff on a fixed term, ad hoc basis as well as graduate assistants, student help and classified limited term employees (LTE's).

**Restricted Funds** - Restricted funds are resources provided to an institution that have externally established limitations or stipulations placed on their use.

**Salary Savings** - The amount of funds expected to be saved due to employee turnover and vacant positions.

**Sales Credits** - Money earned by certain campus service departments from charges made for services provided to other offices and divisions.

**Special Purposes** - A class of major expenditure used for budgeted amounts relating to debt service and payments for municipal services.

**State Program Funds** - GPR appropriations that directly relate to program operations. These include General Program Operations (Fund 101), Facilities Maintenance (Fund 105), Laboratory Modernization (Fund 114), Educational Technology (Fund 115) Distinguished Professor (Fund 119), Schools of Business (Fund 177), and Minority and Disadvantaged Student Programs (Fund 402).

**Student Aid** - All payments of grants and loans to students to assist in covering the costs of their education.

**Student Fee Income** - Fees collected from students as nonresident tuition and instructional fees for degree credit instruction (Funds 131).

**Supplies & Expense** - All payments for "consumable" supplies and services including, for example, equipment purchases under \$5,000, office supplies, telephone service, copying costs, travel, training, printing and postage.

**Tuition** – See Student Fee Income.

**UW System Allocation** - Funding provided by the UW System for designated purposes. The funding usually originates in a legislative budget action. Two categories of UW System allocations are:

1. Program - Funding for specific programmatic purposes.
2. Compensation Related - Funding for salaries and fringe benefits increases.

**Unclassified Salaries** - Wages and compensation paid to personnel in permanent or provisional non-civil service positions including faculty, academic staff, limited appointments and graduate assistants.

**Unit-Wide** - The organizational "home" for a collection of specialized campus wide accounts for classified compensation adjustments, fringe benefits, gifts and trusts, federal grants and contracts, debt service, required savings, Chancellor's contingency account and the enrollment contingency account.

**Unrestricted Funds** - Unrestricted funds are resources that have no limitations or stipulations placed on them by external agencies or donors.

## Appendix B

### University of Wisconsin - Milwaukee Composition of Funding Categories

#### State Program Funds

Fund 101	General Program Operations
Fund 105	Facilities Maintenance
Fund 114	Laboratory Modernization/General Computer Access
Fund 115	Educational Technology
Fund 119	Distinguished Professorships
Fund 177	Schools of Business
Fund 402	Minority & Disadvantaged Programs

#### Other State Funds

Fund 104	General Program Operations
Fund 107	Student Aid
Fund 109	Energy Costs
Fund 110	Debt Service - Academic Buildings
Fund 173	Grants for Study Abroad
Fund 403*	Advanced Opportunity Program
Fund 406	Lawton Minority Undergraduate Retention Grant Program

#### Extramural Support Funds

Fund 133	Non-Federal Gifts and Grants
Fund 134	Non-Federal Student Loan Funds
Fund 144	Federal Grants & Contracts
Fund 145	Federal Aid - Work Study
Fund 146	Federal Aid - Supplemental Educational Opportunity Grants
Fund 147	Federal Aid - Perkins Loans
Fund 148	Federal Aid - Pell Grants
Fund 149	Federal Aid - Federal Direct Student Loans
Fund 150	Federal Indirect Cost Reimbursements
Fund 151	Federal Aid - Nursing Loans - Undergraduate
Fund 152	Federal Aid - Nursing Loans - Graduate
Fund 161	Trust Fund Income
Fund 182	Distinguished Professorships (Matching Funds)

#### Program Revenue Funds

Fund 123	Debt Service – Self Supporting Operations
Fund 128	Auxiliary Enterprises
Fund 132	General Operating Receipts (Extension - Non-Credit Outreach)
Fund 136	Other Operating Receipts
Fund 181	Great Lakes Studies
Fund 189	Extension - Credit Outreach

\* Also includes Minority Doctoral Student Loan funds.

## Appendix C

### University of Wisconsin - Milwaukee A Concise History of Budget Issues and Actions FY 1990-91 to FY 2001-02

These abstracts of the executive summary from the Budget Report for each fiscal year provide a concise history of major planning and budget issues and actions. More complete details are available in the full Budget Report for each fiscal year.

#### **1990-91**

##### State Program Funds

The pay plan provided for an average 4.25% increase. This was the second consecutive biennium that the State of Wisconsin provided catch-up funding for UWS faculty and academic staff salaries. Over the previous four years, their salaries had fallen behind their DOA peers. UWM received \$1.6 million in catch-up funding that produced salary increases averaging 6.6% for faculty, 7.2% for instructional/research academic staff and 4.8% for other academic staff.

The Legislature provided \$400,000 for the Strategic Plan – Business to strengthen graduate programs and to fully develop the Regent’s Center of Excellence in Business Competitiveness in the School of Business Administration. The allocation was contingent upon matching private donations. The differential tuition charged by the School of Business Administration for its Masters program was increased by \$120 to a total of \$400 per semester, which was estimated to yield a budget increase of \$128,900/yr.

While recognizing that the UW needed additional funding for supplies and expense items, the State provided a minimal increase from which UWM was allocated \$144,900 -- a 1.9% increase in the S&E budget. A special fee of \$115 per semester on non-resident undergraduate students was instituted to fund library improvements – resulting in an increase of \$138,000 in the library budget.

Resident undergraduate tuition was \$1,882 (no change from the prior year, 30.4% of instruction related cost). Resident graduate tuition was \$2,692 (no change from the prior year, 24.7% of instruction related cost.)

A mid-year budget lapse of \$793,000 occurred.

##### Internal Budget Reallocations

Reallocations were made for changes in enrollments. This resulted in increases to Architecture (\$37,000) and Fine Arts (\$37,000) and reductions to Allied Health Professions (\$20,000), Education (\$30,000) and Nursing (\$90,000).

Modest internal reallocations totaling \$114,000 were made within the Division of Academic Affairs. Minimal (\$28,800) campus-level reallocations among divisions were made.

## Appendix C (cont.)

### 1991-92

#### State Program Funds

The state budget required major decrements totaling \$1,041,000 as follows:

- Additional Turnover savings (1991-92 only) \$507,000
- S&E/ Capital Savings (1991-93 only) 423,000
- Early Retirement Savings (Ongoing) 62,000
- Remedial Education Savings (Ongoing) 49,000

UWM allocated the decrements to the schools/colleges and administrative units and allowed the divisions to manage the reductions. To mitigate the impact of the decrements on instruction, the budget decreases were offset by allocating \$250,000 of anticipated new income from academic fee revenue to credit-producing units.

The pay plan provided for an average 1% increase.

UWM received additional budget allocations for supplies and expenses (\$141,000), library access/electronic database access (\$59,000) and engineering and technology program (first of two years) (\$319,000).

A number of high priority items, including Faculty/Academic Staff catch-up, in the 1991-93 UW System biennial budget request were not funded. UW System decided to require internal reallocations to fund these priorities. All reallocations were to be done at the campus level during 1992-93 through 1994-95. This reallocation process was named the Quality Reinvestment Program (QRP).

Resident undergraduate tuition was \$1,946 (up 3.4% from the prior year, 31% of instruction related costs). Resident graduate tuition was \$2,692 (up 3.4% from the prior year, 24.1% of instruction related costs.)

#### Internal Budget Reallocations

Additional budget reallocations of about \$240,000 were made.

## Appendix C (cont.)

### 1992-93

#### State Program Funds

UWM received allocations for Network Library Services (\$319,000), engineering and technology funding (second of two years) (\$209,000) and faculty recruitment and retention funding (\$252,000).

The pay plan provided for an average 4.5% increase of which 0.25% was not funded by the state. Divisions were required to reallocate to cover the small deficit in the pay plan.

Resident undergraduate tuition was \$2,076 (up 6.7% from the prior year, 31% of instruction related costs). Resident graduate tuition was \$2,969 (up 6.7% from the prior year, 24.3% of instruction related costs.)

A mid-year budget lapse of \$1 million occurred.

#### Internal Budget Reallocations

UWM established \$3.4 million reallocation goal for the Quality Reinvestment Program (QRP). Campus priorities were to raise average salaries of full and associate professors and academic staff to levels that are competitive with UWM's DOA peer group and to increase supplies and expense funding. QRP reallocations for FY 1992-93 amounted to \$878,000. While technically not budget reductions, the reallocations associated with QRP and the resulting funds shifted from S&E and provisional staffing into faculty salaries had an effect similar to budget reductions at the departmental level.

## Appendix C (cont.)

### 1993-94

#### State Program Funds

The 1993-95 biennial budget included a permanent reduction in S&E budgets of \$419,000. In addition, the 1993-94 budget required administrative cuts of \$59,900 (net of fringe benefits) and a decrement of \$226,100 to fund a system-wide reserve for potential tuition revenue shortfalls. On the positive side, the state provided \$226,800 for undergraduate education initiatives, \$100,000 for laboratory modernization and \$20,600 for hazardous waste management.

The pay plan provided for an average 2% increase.

Resident undergraduate tuition was \$2,206 (up 6.3% from the prior year, 33.1% of instruction related costs). Resident graduate tuition was \$3,188 (up 7.4% from the prior year, 27.7% of instruction related costs.)

#### Internal Budget Reallocations

The second year of the QPR resulted in \$1.3 million in reallocations funded primarily by reductions in vacant positions and ad hoc instructors. Most faculty and staff continued to view these reallocations as budget reductions.

Campus reallocations totaling \$502,800 were built into the budget. Each unit was required to contribute 0.5% of their State Program funds budget to support campus reallocation needs including funding administrative cuts, establishing a fee revenue contingency, and funding physical plant operating costs for new buildings.

## Appendix C (cont.)

### 1994-95

#### State Program Funds

UWM was allocated \$262,600 for undergraduate education initiatives and \$52,300 for laboratory modernization. These allocations were partially offset by a \$77,900 reduction for administrative costs.

The pay plan provided for an average 6% increase for faculty and academic staff. The pay plan for classified staff provided for increases ranging from 2.5% to 4.6%.

Resident undergraduate tuition was \$2,359 (up 6.9% from the prior year, 33.3% of instruction related costs). Resident graduate tuition was \$3,457 (up 8.4% from the prior year, 24.3% of instruction related costs.)

A mid-year budget lapse of \$920,000 occurred. In addition, an enrollment/academic fees shortfall required UWM to repay \$750,000 to UW System during the year.

#### Internal Budget Reallocations

In the third and final year of QRP, UWM reallocated \$1.2 million again funded primarily by reductions in vacant positions and ad hoc instructors.

In addition to the QRP reallocations, each unit was required to contribute 0.5% of their State Program funds budget to support campus reallocation needs. This amounted to \$496,600, which was allocated as follows:

\$126,500 to the Enrollment Contingency account to cover potential academic fee shortages,

\$77,900 to cover a UW System mandated budget reduction targeted to administrative costs, and

\$140,000 to physical plant for the maintenance and security for new buildings.

The balance was allocated to several academic and administrative programs.

A one-time budget lapse and revenue shortfall totaling \$1.7 million was funded by the divisions (\$1,200,000), deferral of lab modernization project (\$200,000) and from campus contingency accounts (\$300,000).

## Appendix C (cont.)

### 1995-96

#### State Program Funds

Internal budget decisions were guided by 11 goals derived from the campus vision statement, the research plan, the Milwaukee initiative, the Blue Ribbon Committee on the Undergraduate Experience, and Enrollment Management III.

Due to property tax relief initiated by the State, UWM experienced a budget cut of \$1.6 million. To fund the cut UWM reduced salary budgets by \$1.2 million and was, therefore, able to claim a credit of \$400,000 in fringe benefits, thus minimizing the size of the budget cuts experienced by the divisions.

The Legislature approved a Student Educational Technology Fee consisting of a 1% surcharge on their tuition. This resulted in a restricted allocation of \$429,000 for UWM.

The pay plan provided for an average 1% increase.

Resident undergraduate tuition was \$2,513 (up 6.5% from the prior year, 35% of instruction related costs). Resident graduate tuition was \$3,752 (up 8.5% from the prior year, 26.2% of instruction related costs.)

#### Internal Budget Reallocations

Division budgets were reduced by \$2,636,100 (2.5% of the state program funds budget) which was comprised of:

The enrollment-based reduction of \$750,000 was used as a contingency to cover the shortfall in campus tuition revenue that would occur if UWM did not meet its enrollment management target. Enrollment related reductions were apportioned to divisions with the greatest enrollment reductions (Letters & Science and the School of Business Administration).

Base budget decrements totaling \$1,886,100 consisted of a state mandated cut (\$1,210,100), funds for enrollment enhancement (\$380,000) and campus reallocations (\$296,000). The base budget reductions were not done in an across-the-board manner. Overall, the reductions were larger in the administrative, student and academic support units as well as units with the ability to generate additional program revenue (e.g. Division of Continuing Education). School/college reductions were selective and differential ranging from 1% to 3% of their state program funds budget.

In addition to the base budget reductions, divisions were required to set aside enrollment contingency funds totaling \$1 million. These funds remained in their budgets, but they were not released for expenditure until the school/college or campus enrollments meet the fall 1995 target.

## Appendix C (cont.)

### 1996-97

#### State Program Funds

Internal budget decisions were guided by 5 goal areas (research and scholarship, student retention and graduation, increasing enrollment, access for diverse and for nontraditional students, and campus environment).

This was the second year of State mandated budget cuts of \$1.6 million again reduced by a fringe benefit credit of \$400,000. In addition to this cut, UW System reduced UWM's Fall 1996 FTE enrollment target resulting in a budget decrement of \$554,000. The reduction was phased in over three years with an additional \$355,000 to be paid back in each of the following two fiscal years.

The Student Educational Technology Fee was increased to a 2% surcharge which resulted in an increased allocation of \$466,300 and a total restricted fund base budget of \$895,100.

The pay plan provided for an average 2% increase.

Resident undergraduate tuition was \$2,639 (up 5% from the prior year, 36.2% of instruction related costs). Resident graduate tuition was \$3,977 (up 6% from the prior year, 28.6% of instruction related costs.)

#### Internal Budget Reallocations

Base reallocations of \$2.5 million (2.3% of the state program funds budget) were made to fund state budget cuts (\$1,200,000), enrollment adjustment decrement (\$554,000) and campus reallocations (\$787,000). The budget cuts/campus allocations were not distributed across-the-board. While all divisions contributed toward the reductions, they were minimized for our primary academic programs. Significant enrollment related budget reductions were charged to Letters & Science (\$344,000), Engineering & Applied Science (\$58,200) and Business Administration (\$54,100).

Campus reallocations were allocated as follows:

Enrollment and student recruitment/retention initiatives -- \$215,000,

Infrastructure support -- \$371,700,

Resource development -- \$25,300,

Enrollment revenue reserve -- \$77,800 and

Salary matching commitments -- \$96,800.

## Appendix C (cont.)

### 1997-98

#### State Program Funds

Internal budget decisions were guided by the Strategic Plan.

UW System reduced UWM's Fall 1997 FTE enrollment target, which resulted in a budget decrement of \$355,000. Other small budget reductions totaling \$82,000 were also incurred.

On the positive side, UW System returned the fee revenue contingency – a base budget increase of \$316,000. Allied Health Professions received \$120,000 for its Occupational and Physical Therapy programs (first of two years). Student Academic Development received \$88,000 for the Pre-College program. Education received \$75,000 to establish the Institute for Excellence in Urban Education.

The Student Educational Technology Fee base budget increased to \$957,000 based on tuition increases.

The pay plan provided for an average 4% increase. However, the classified pay plan was not fully funded and the divisions were required to reallocate to cover the shortfall.

Divisions were again required to hold a 1% contingency account to cover enrollment related budget shortfalls or a lapse in state funding. Divisions were also required to relinquish vacant faculty positions for which no active search was underway. This reduced the apparent number of budgeted faculty positions but had no effect on operations.

Resident undergraduate tuition was \$2,847 (up 7.9% from the prior year, 38.3% of instruction related costs). Resident graduate tuition was \$4,291 (up 7.9% from the prior year, 29.4% of instruction related costs.)

#### Internal Budget Reallocations

There were no interdivisional reallocations for FY1997-8. Three schools had budget reductions to fund the enrollment target adjustments totaling \$160,000. Letters & Science was charged \$100,000, Engineering & Applied Science was charged \$50,000 and Nursing was charged \$10,000. The reductions for Letters & Science and Engineering and Applied Science were phased in over two fiscal years. The university received supplemental funding for instructional technology with the expectation that there would be matching internal reallocations.

The enrollment contingency was used to fund \$175,000 in budget increases for the divisions.

Every division was required during this budget building process to reallocate resources to meet the objectives of the Strategic Plan implemented by Chancellor Schroeder during June of 1996. These reallocations totaled \$5,591,000 for general operation funds and \$881,000 for program revenue funds for a grand total of \$6,472,000. The reallocations for technology exceeded the reallocations required to match the appropriations for instructional technology.

## Appendix C (cont.)

### 1998-99

#### State Program Funds

Internal budget decisions were guided by the Strategic Plan.

Budget decrements from UW System amounted to only \$12,000 and UW System forgave a planned enrollment target reduction totaling \$354,000. The Provost forgave the second phase of the budget reductions planned for Letters & Science and Engineering & Applied Science.

The biennial budget passed by the Legislature also required the Board of Regents to remit all or part of resident graduate tuition for employed graduate assistants with appointments equal to at least 33% of a full-time equivalent position. Implementation of this provision will result in reduced tuition revenues and reduced salary expenses for UWM in the amount of \$1,544,000. Base budget reduction to reflect these changes were not made in this fiscal year but will be made in future budgets.

Budget allocations were received in the amounts of \$537,000 for instructional technology, \$197,000 for faculty technology/curricular redesign and \$340,000 for network infrastructure. Allied Health Professions received their second year of funding for their Occupational and Physical Therapy programs in the amount of \$570,500.

Provisions for the return of required salary savings during the year were eliminated at the university level and base budgets were reduced by \$1.3 million so that budgets reflected actual authorized spending levels in the divisions. This technical change did not affect operations. Base budget allocations for summer sessions were made to the divisions and the separate budget allocation process for summer programs was eliminated.

The Student Educational Technology Fee base budget increased to \$1,020,000.

The state approved pay plan consisted of an average 4.5% increase; however, the classified staff pay plan was not fully funded. Also 0.5% of the unclassified pay plan was used to increase salaries of full professors.

Resident undergraduate tuition was \$2,988 (up 5% from the prior year, 38.1% of instruction related costs). Resident graduate tuition was \$4,502 (up 4.9% from the prior year, 29.7% of instruction related costs.)

#### Internal Budget Reallocations

Again this year there were no interdivisional reallocations.

The base budget of the enrollment contingency account of \$995,000 was distributed in total. Significant allocations from this account were \$250,000 for the establishment of a campus opportunity fund, \$413,000 for recruitment and advertising programs, \$162,000 for required matches for Occupational and Physical Therapy programs and \$125,000 for custodial support for physical plant.

Library & Information Science received base reallocations of \$121,000: \$80,000 for a new bachelor program and \$41,000 for the global campus program.

This was the second year of intra-divisional reallocations for the UWM Strategic Plan. Reallocations totaled \$5,000,000 for general operation funds and \$1,600,000 for program revenue funds for a grand total of \$6,600,000.

## Appendix C (cont.)

### 1999-00

#### State Program Funds

The 1999-00 planning process began in September, 1998 with the distribution of guidelines for the process and announcement of allocations that were being made to (1) distribute to the base budgets of schools, colleges and divisions funds formerly held centrally in the Vice Chancellor's contingency for laboratory modernization and faculty recruitment and retention, and (2) meet commitments made prior to the budget planning process. A total of \$2,546,600 was distributed. In previous years, units competed for these centrally held funds, making it difficult for them to predict funding they could plan on applying to equipment and recruitment needs. In addition, the Vice Chancellor allocated to the schools and colleges the \$500,000 of indirect costs that had previously augmented his recruitment and retention fund.

Budget allocations were received in the amounts of \$250,000 for the Milwaukee Idea, \$215,500 for instructional technology, and \$229,200 for the Library. UWM also received tuition adjustment allocations totaling \$1,513,600 for 1999-2000. \$1,163,600 of the total tuition adjustment amount was distributed to UWM based on the UW System tuition authority guidelines. The remaining \$350,000 is the budget allocation for the inter-session (UWinterIM).

Other allocations included \$449,600 of Property Liability/Risk Management funding, which is a permanent allocation of funding for property, liability and worker's compensation that was previously allocated annually, and \$45,600 in revenues from the approved graduate tuition surcharge in the School of Allied Health Professions.

The only budget reduction was \$11,600 for the Institute on Race & Ethnicity, which removed all of the funding on Activity 4 (Research) out of fund 402. It is now administered entirely by UW-Madison.

The Student Educational Technology Fee base budget increased to \$1,094,200.

The unclassified pay plan provided for an average 5.2% increase.

Resident undergraduate tuition was \$3,194 (up 6.9% from the prior year). Resident graduate tuition was \$4,814 (up 6.9% from the prior year).

#### Internal Budget Reallocations

Again this year there were no interdivisional reallocations.

Funds totaling \$257,000 were allocated for academic program initiatives supported by the Program Array Review.

Allocations totaling \$132,600 were made to schools/colleges in support of additional advising positions. These funds were allocated contingent upon matching support from the academic units.

Funds totaling \$52,900 were allocated to improve campus connections with alumni.

## Appendix C (cont.)

### **2000-01**

#### State Program Funds

The planning process for 2000-01 evolved from three separate but related areas. One, “Investing in UWM’s Future” established the groundwork for UWM’s budget request for the next two biennia. A total of \$25 million in General Purpose Revenue funding has been proposed. Two, budgets were established for the First Ideas in the Milwaukee Idea division. The Milwaukee Idea is a cornerstone of “Investing in UWM’s Future”. Three, \$2.7 million will be allocated to the spending authority budgets for schools/colleges that have exceeded their tuition revenue projections. Increasing enrollments are vital to the success of “Investing in UWM’s Future”.

As the results of the 1999-01 biennial budget and UW System transfers, budget allocations were received in an amount that exceeded \$7 million for program related activities. Significant allocations are as follows: \$250,000 for the Milwaukee Idea, \$4,144,600 for tuition enrollment adjustments, \$478,700 for additional access, \$332,100 for instructional technology, \$229,200 for library acquisitions, \$797,900 for Global Education, \$400,000 for a one-time study for Overseas Academic Programming, \$289,800 for Pre-college/Plan 2008 and \$194,100 for advising.

The Student Educational Technology Fee base budget was increased to \$1,167,300.

The unclassified pay plan provided for an average increase of 5.2%.

Resident undergraduate tuition was frozen at the 1999-00 rate (\$3,194) by the legislature for 2000-01. Resident graduate tuition was increased by 7% to \$5,152 for 2000-01.

#### Internal Budget Reallocations

The Milwaukee Idea division was established to account for the First Ideas activities and the administrative functions of the Milwaukee Idea. The State Program budget (Fund 101) for 2000-01 amounts to \$3.6 million, consisting of UW System support (\$1,500,000), the Global Education program (\$797,900), the expanding UW overseas presence study (\$400,000) and UWM campus support (\$902,000). Divisional matches of \$500,000 will also be made during 2000-01. An additional \$1,500,000 in private gifts has been budgeted in the division.

The Assistant Chancellor for Partnerships and Innovation office was established with an allocation of \$141,100 for salaries and expenses related to the office.

University Relations was allocated \$131,300 to expand its marketing/communications activities. Development & Alumni Relations was allocated \$365,200 to provide support for a capital fundraising campaign. Both activities were financed with the 20% tuition revenues retained centrally and by a 5% levy on unclassified positions as they become vacant.

Funds totaling \$252,500 were allocated on a matching basis for academic program initiatives supported by the Program Array Review.

Allocations to increase research activities were made to the schools of Allied Health Professions and Architecture and Urban Planning in the amounts of \$100,000 and \$40,000, respectively.

Allocations were also made to the School of Allied Health Professions in the amount of \$30,000 for their athletic trainer program and \$40,000 to the School of The Arts for a Music faculty position.

The division of Student Academic Development was merged into the division of Student Affairs, which is now known as Student and Multicultural Affairs.

## Appendix C (cont.)

### 2001-02

#### State Program Funds

The State biennial budget for 2001-03 was signed by the Governor in late August of 2001, and it was well worth the wait for UWM. The efforts put forth by faculty, staff, students, UW System (UWS) staff and community leaders resulted in the most significant budget increase in the history of the campus. Phase I of the Milwaukee Idea will provide a \$16 million base increase over the next two years. Approximately \$2 million in spending authority will be available for 2001-02 and the remainder in 2002-03. Action plans are being implemented to strategically invest these funds in UWM's future. UWM's investment plan calls for an additional \$9 million base increase for the 2003-05 biennium for Phase II of the Milwaukee Idea.

The biennial budget also provided flexibility for the creation of positions for both GPR funded activities and revenue-funded activities under the tuition continuing appropriation. The State budget provided annual 4.5% increases in financial aid funding for the Lawton Minority Undergraduate Retention program and the Advanced Opportunity program.

The "Tech Star" program was also funded in the biennial budget in the amount of \$1.5 million to provide grants to universities in the Milwaukee area for research on emerging technologies that have practical applications and that promote economic development in southeastern Wisconsin. UWM will be an active participant in the Tech Star program.

The biennial budget was built amid ever decreasing revenue estimates due to the slowing of economic growth across the country, including Wisconsin. Base reductions in the amount of \$6.3 million were assessed against UWS, of which UWM's share will be \$761,000. Within days of the Governor signing the 2001-03 biennial budget, the events of September 11, 2001, contributed to increased economic uncertainty nationwide. Budget reductions are expected to occur during 2001-02 and 2002-03.

The Student Educational Technology Fee base budget was increased to \$1,208,300.

The unclassified pay plan provided for an average increase of 3.2%.

Resident academic fees increased by 8.4%. Non-resident fees increased by 15.4% for undergraduates (12.9% for the Fall semester and 2.5% for the Spring semester) and by 10.4% for graduates.

#### Internal Budget Reallocations

In spite of difficult economic times, UWM continues to grow its enrollments and expand its academic offerings. For 2001-02, \$922,000 of marginal tuition revenue was added to the budgets of the schools and colleges to support this growth from 1999-01. This amount represents 80% of the marginal tuition growth. The remaining 20% was retained centrally by the campus.

Funds totaling \$251,000 were allocated on a matching basis for academic program initiatives supported by the Program Array Review.

**Appendix C (cont.)**

**Summary of Budget Changes for All State Program Funds\***

Year	Beginning Redbook Budget	Changes			Ending Redbook Budget
		Compen- sation	Technical Transfers	Program	
1990-91	116,939,242	6,243,565	(385)	647,342	123,829,764
1991-92	123,829,764	2,484,433	0	(240,857)	126,073,340
1992-93	126,073,340	4,593,245	0	1,969,269	132,635,854
1993-94	132,635,854	3,182,271	0	(192,128)	135,625,997
1994-95	135,625,997	5,245,718	0	237,055	141,108,770
1995-96	141,108,770	2,895,720	0	(1,223,900)	142,780,590
1996-97	142,780,590	(145,051)	0	(1,135,405)	141,500,134
1997-98	141,500,134	6,936,823	0	224,553	148,661,510
1998-99	148,661,510	4,551,616	0	1,191,607	154,404,733
1999-00	154,404,733	6,058,570	0	2,766,140	163,229,443
2000-01	163,229,443	9,303,602	0	7,226,068	179,759,113
2001-02	179,759,113	6,328,369	0	1,980,830	188,068,312
Net Changes		<u>57,678,881</u>	<u>(385)</u>	<u>13,450,574</u>	

\* Includes the following State Program funds:

- 101 General Program Operations
- 105 Facilities Maintenance
- 114 Laboratory Modernization/General Computer Access
- 115 Distance Education/Instructional Technology
- 119 Distinguished Professorships

For all years after 1992-93, the “B Schedules” of the Budget Report included all State Program funds. Prior to 1993-94, only General Program Operations funds were reported. For comparative purposes, the amounts presented in the table above include State Program funds for all years.